ZENSAR TECHNOLOGIES LTD.
IT
ZENT IN
504067

## Transition cost to continue to hamper margins in near term

## RATING

 NEUTRAL| CMP | 222 |
| :--- | ---: |
| Price Target | 243 |
| Potential Upside | $9 \%$ |
|  |  |
| Rating Change | $\downarrow$ |
| Estimate Change | $\downarrow$ |
| Target Change | $\downarrow$ |

## 3Q FY19 Result Update

- Company's 3QFY19 performance reflected a mixed set of numbers where revenue stood at USD 143.7 million, a growth of $4.5 \%$ QoQ in cc terms and $4 \%$ QoQ in USD term( above our estimates of USD 141.4million) whereas PAT decline 40.8\%QoQ to Rs55.3 crore due to forex losses and miss in margins.
- EBITDA for the quarter stood at Rs110 crore, a decline of $10.1 \%$ QoQ.Margin contracted 202 bps to $10.7 \%$ adversely impacted by new deal execution and transition stage(93bps), normal 3Q furlough(50bps), lower utilization(43bps), drop in non core business margin( 41 bps ) and impact by system integration tools(34bps).However some portion was offset by currency benefit(42bps).
- Digital continued its growth momentum in 3QFY19 by growing 5.8 \%QoQ and $35.9 \%$ YoY to USD64.5 million primarily driven by CX,UX, Front end development capabilities and cloud infrastructure services together .It now contributes 44.9\% of total revenue.
- The Company has exited from Row business ( $\sim 1.5 \%$ of overall revenue) and sold it to first Tek. Row ( non core business)constituted of India, Australia and Middle East .As the part of deal the company has divested from non government business and are in progress to wind up the government business in next few quarters.


## View and Valuation

We expect zensar to post better performance in FY20 seeing the strong focus in core service (mainly in digital service and Cloud, Digital Led next gen CIS) and continued momentum in large deal. The company continue to win large deal in 3QFY19 which resulted in net new TCV of more than USD200mn, Thus taking the net new deal TCV to 500 million for 9 months. We expect momentum to continue and recent wins to drive growth in FY20 .Even the management has also stated of deal ramping up and moving to steady phase by 1QFY20.Thus giving clear visibility of revenue growth going ahead. However the exit from non core business (Row) is expected to impact the growth in next few quarters
On margin front, we have reduced margin by 90 bps and 50 bps for FY19 and FY20 post margin miss in 3QFY19. The transition cost is expected to continue in next quarter as the new deal is expected to still be in transition phase and thus impacting the overall margins. On the subcontracting cost, zensar is no different from industry. The company is hiring subcontractors to meet the current demand. Thus we expect higher subcontracting cost to continue for medium term which will be reflected in margins
We expect zensar to post PAT growth of 21\%CAGR over FY18 to FY20E.Factoring in the near term impact on margins, we have reduced our multiple from 16x TO 15X, we are Neutral on the stock with target price of Rs243 (15x FY20EPS).

Key Risks to our rating and target
-Slow growth in large deal wins

| KEY FINANCIAL/VALUATIONS | FY16 | FY17 | FY18 | FY19E | FY20E |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net Sales | 2997 | 3056 | 3108 | 3977 | 4595 |
| EBITDA | 484 | 382 | 365 | 482 | 593 |
| EBIT | 419 | 333 | 300 | 397 | 483 |
| PAT | 292 | 238 | 246 | 324 | 365 |
| EPS (Rs) | 13 | 11 | 11 | 14 | 16 |
| EPS growth (\%) | $10 \%$ | $-19 \%$ | $3 \%$ | $31 \%$ | $13 \%$ |
| ROE (\%) | $24 \%$ | $17 \%$ | $16 \%$ | $18 \%$ | $18 \%$ |
| ROCE (\%) | $27 \%$ | $19 \%$ | $14 \%$ | $16 \%$ | $18 \%$ |
| BV | 56 | 65 | 74 | 86 | 99 |
| P/B (X) | 3.3 | 2.8 | 2.4 | 2.6 | 2.2 |
| P/E $(x)$ | 14.2 | 17.4 | 16.4 | 15.4 | 13.7 |

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| Financials | 3 QFY18 | $4 \mathrm{PFY18}$ | 1QFY19 | 2QFY19 | 3QFY19 | YoY\% | QoQ\% | FY17 | FY18 | YoY \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales / | 794 | 814 | 905 | 969 | 1,036 | 30.5\% | 6.9\% | 3,056 | 3,108 | 1.7\% |
| Other Income | 6 | 27 | 24 | 41 | 3 | -61\% | -94\% | 24 | 74 | 209.2\% |
| COGS | 58 | 37 | 37 | 35 | 59 | 2.7\% | 68.5\% | 235 | 140 | -40.2\% |
| Employee | 422 | 437 | 486 | 531 | 566 | 34.2\% | 6.5\% | 1,580 | 1,705 | 7.9\% |
| Other Expenses | 116 | 122 | 129 | 119 | 125 | 7.9\% | 5.2\% | 859 | 849 | -1.1\% |
| EBITDA | 105 | 95 | 116 | 123 | 110 | 4.8\% | -10.1\% | 382 | 365 | -4.5\% |
| Depreciation | 16 | 14 | 18 | 22 | 24 | 48.3\% | 5.8\% | 49 | 65 | 34.0\% |
| EBIT | 89 | 82 | 98 | 100 | 87 | -3.0\% | -13.7\% | 333 | 300 | -10.1\% |
| Interest | 6 | 5 | 6 | 10 | 11 | 79.1\% | 14.2\% | 9 | 23 | 158.5\% |
| PBT | 90 | 103 | 116 | 132 | 78 | -12.7\% | -40.8\% | 349 | 352 | 0.8\% |
| Tax | 30 | 30 | 32 | 37 | 22 | -26.6\% | -41.4\% | 110 | 105 | -4.7\% |
| PAT | 60 | 73 | 84 | 95 | 57 | -5.9\% | -40.5\% | 238 | 246 | 3.4\% |

Digital service and cloud infrastructure led strong growth in 3QFY19
Revenue for the quarter stood at USD 143.7 million, a growth of $4 \%$ QoQ which is above our estimates of USD 141.4 million. In rupee term, revenue stood at Rs 1035 crore led by strong growth in digital service and cloud infrastructure next gen CIS.
Revival in IMS

| Segments (in mn\$) | 1QFY18 | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | QoQ\% | YoY\% |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :---: | :---: |
| Application Management | $\mathbf{9 3}$ | $\mathbf{9 8}$ | $\mathbf{1 0 2}$ | $\mathbf{1 0 9}$ | $\mathbf{1 1 5}$ | $\mathbf{1 1 7}$ | $\mathbf{1 1 9}$ | $\mathbf{2 \%}$ | $\mathbf{1 0 \%}$ |
| Digital Services | 39 | 40 | 43 | 46 | 52 | 54 | 57 | $\mathbf{5 . 3 \%}$ | $\mathbf{2 4 . 2 \%}$ |
| Core Application | 55 | 58 | 59 | 63 | 63 | 63 | 62 | $\mathbf{- 2 \%}$ | $\mathbf{- 1 \%}$ |
| IMS | $\mathbf{2 1}$ | $\mathbf{2 0}$ | $\mathbf{2 1}$ | $\mathbf{1 8}$ | $\mathbf{2 0}$ | $\mathbf{2 1}$ | $\mathbf{2 4}$ | $\mathbf{1 5 . 5 \%}$ | $\mathbf{3 6 . 0 \%}$ |
| Core Infrastructure | 11 | 10 | 10 | 6 | 7 | 7 | 11 | $\mathbf{5 5 \%}$ | $\mathbf{7 0 \%}$ |
| Third Party Maintenance | 14 | 13 | 7 | 6 | 7 | 7 | 6 | $\mathbf{- 1 1 . 7 \%}$ | $\mathbf{4 . 9 \%}$ |
| Cloud, Digital Led next gen CIS | 0 | 0 | 4 | 6 | 6 | 7 | 11 | $\mathbf{5 4 \%}$ | $\mathbf{9 3 \%}$ |

Application Services has been growing steady over the last few quarters. It clocked $10 \%$ YoY growth in 3QFY19. Growth was mainly driven by Digital services which grew $5.3 \%$ sequentially. Growth in IMS was strong(grew by $15.5 \%$ QoQ ) in 3QFY19 backed by growth in cloud digital and next gen services .However Third party services which is non core business of Zensar declined $11.7 \%$ QoQ as the company has strategically exited from Row business.
Softness continued in retail segment

| Business unit(USD mn) | 1QFY18 | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | QoQ\% | YoY\% |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :---: |
| Manufacturing | 60 | 61 | 63 | 65 | 68 | 73 | 73 | $\mathbf{1 . 0 \%}$ | $\mathbf{1 6 \%}$ |
| Retail and Consumer | 30 | 32 | 33 | 34 | 33 | 30 | 30 | $\mathbf{0 . 8 \%}$ | $\mathbf{- 9 \%}$ |
| Financial Services | 23 | 24 | 25 | 26 | 32 | 32 | 35 | $\mathbf{8 . 8 \%}$ | $\mathbf{3 7 \%}$ |
| Emerging | 1 | 1 | 1 | 2 | 2 | 4 | 6 | $\mathbf{4 8 . 7 \%}$ | $\mathbf{3 8 3 \%}$ |

Retail and manufacturing continued to remain soft for the quarter. Retail grew $0.8 \%$ QoQ and manufacturing showed a growth of $1 \%$ QoQ. Financial services grew $8.8 \%$ QoQ while emerging segment posted a strong growth of 48.7\%QoQ.

Continued growth in US and Europe

| Geographical Segment | 1QFY18 | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | QoQ\% | YoY \% |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| US | 85 | 85 | 90 | 91 | 100 | 103 | 109 | $\mathbf{6 . 5 \%}$ | $\mathbf{2 1 . 6 \%}$ |
| Europe | 16 | 17 | 17 | 18 | 19 | 20 | 21 | $\mathbf{4 . 2 \%}$ | $\mathbf{2 3 . 9 \%}$ |
| Africa | 11 | 12 | 12 | 13 | 13 | 13 | 12 | $\mathbf{- 5 . 2 \%}$ | $\mathbf{1 . 9 \%}$ |
| ROW | 3 | 5 | 4 | 4 | 3 | 3 | 2 | $\mathbf{- 4 0 . 9 \%}$ | $\mathbf{- 5 7 . 3 \%}$ |

Margin misses due to furlough and transition cost
EBITDA for the quarter stood at Rs110 crore, a decline of 10.1\%QoQ. Margins came at $10.7 \%$ contracted by 202 bps . The factors that impacted margin were:1]new deal execution and transition state(93bps),2] normal 3Q furlough(50bps), 3] lower utilization(43bps), 4] and drop in non core business margin(41bps), 5] impact on the system integration tools(34bps).However some portion was offset by currency benefit(42bps).

Other income during the quarter was at 3 crore ( decline of 94\%QoQ) mainly impacted by forex losses however some cooling came in due to reversal from the provision of consistent contingent payable that was consumed in previous years amount to GBP1.7 million(1064 lakh).

Thus, overall PAT decline $40.8 \%$ QoQ to Rs55.3 crore due to forex losses and miss in margins.

## Outlook for margins

The Company expects the deal to move to steady face in end of 4QFY19 and beginning of 1Q, thus the transition cost will continue to impact the margin near term. However the management expects core ebitda margin to get back to $15 \%$ in medium term.

## Concall Highlights:

Continued growth in digital: Digital continued its growth momentum in 3QFY19 by growing 5.8 \%QoQ and $35.9 \%$ YoY to USD64.5 million primarily driven by CX, UX, Front end development capabilities and cloud infrastructure services together .It now contributes $44.9 \%$ of total revenue. The company continues its emphasis on digital and expects to the growth to continue going forward.
$\square$ Momentum continued in large deal: The company continued its large deal momentum in 3QFY19 by winning key deals across regions from key and existing client .Multiple new logo were added during the quarter. Net new deals win for the quarter was more than USD220million. The pipeline remains healthy and crossed a mark of 1 billion for the company.

Robust Order book: The order booking during the quarter stood at USD500 million in YTD bases in previous 9 months of the quarter.
$\square$ Business segment performance: Financial service grew $9.6 \%$ QoQ in cc terms and Hi tech grew by 3.8\%QoQ in cc terms. Retail and consumer grew sequentially by $1.1 \%$ QoQ in cc terms.

Strong growth across all acquisition: All acquisition continuing to do well in their respective area. Keystone had good quarter and grew 10.5\%QoQ. Indigo slate that the company acquired in recently had its full quarter impact in 3QFY19 (grew 59.2\% sequentially). Foolproof revenue grew by $16.4 \%$ YoY basis and cynosure grew $18.8 \%$ QoQ.
$\square$ Exit from non core business: The Company has exited from Row business ( $\sim 1.5 \%$ of overall revenue) and sold it to first Tek. Row constituted of India, Australia and Middle East .As the part of deal the company has divested from non government business and are in progress to wind up the government business in next few quarters. The Row in YTD 9 month basis still 3QFY19 declined $29.2 \%$ n revenue and generated a loss of $\$ 1.28$ million before tax.

- Expansion plan in FY20: The Company is expanding footprints across India. Thus developing centre's across PAN India locations and is expected to add around 1,500 seats to bolster the company's growth plan.
[ Outlook for FY20: The management expects steady growth to continue in FY20 and FY21 on the back of strong deal wins (mainly ramping up in 4QFY19 and full impact on 1QFY20) and continued top 20 client growth. Confident to be at higher end of nasscom guidance.
- Continued softness in retail: Retail business is going through the shift from e-commerce to order management supply chain side of that business. The management expects growth to come back in 4QFY19 however the dramatic growth seen in retail in past, will take come more quarter to get back that level.


## Exhibit: Revenue trend

Continued uptick in revenue growth led by strong growth in core business.


Exhibit: EBITDA margins
Margin miss led by transition cost and furlough.


## Exhibit:Digital Revenue

Sustained growth momentum in Digital.

- Digital


Exhibit: Utilization rate
Continued dip in utilization rate.


Exhibit: Top client contribution
Strong momentum amongst top clients.


## Operational Details

| Industry (\%) | 3QFY17 | 4QFY17 | 1QFY18 | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Manufacturing | $51.8 \%$ | $52.4 \%$ | $52.4 \%$ | $51.7 \%$ | $51.5 \%$ | $51.3 \%$ | $50.0 \%$ | $52.5 \%$ | $51.0 \%$ |
| Retail \& Consumer | $25.2 \%$ | $26.6 \%$ | $26.5 \%$ | $27.0 \%$ | $27.0 \%$ | $27.2 \%$ | $24.7 \%$ | $21.7 \%$ | $21.0 \%$ |
| Financial Services | $19.4 \%$ | $17.5 \%$ | $20.0 \%$ | $20.4 \%$ | $20.6 \%$ | $20.2 \%$ | $23.5 \%$ | $23.0 \%$ | $24.1 \%$ |
| Emerging | $3.6 \%$ | $3.4 \%$ | $1.1 \%$ | $0.9 \%$ | $1.0 \%$ | $1.3 \%$ | $1.8 \%$ | $2.8 \%$ | $4.0 \%$ |
|  |  |  |  |  |  |  |  |  |  |
| Geographical Segment (! 3QFY17 | 4 QFY17 | 1QFY18 | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 |  |
| US | $74.4 \%$ | $73.5 \%$ | $74.4 \%$ | $72.0 \%$ | $73.3 \%$ | $72.2 \%$ | $74.1 \%$ | $74.3 \%$ | $76.0 \%$ |
| Europe | $12.0 \%$ | $13.9 \%$ | $13.8 \%$ | $14.2 \%$ | $13.5 \%$ | $14.2 \%$ | $13.7 \%$ | $14.3 \%$ | $14.3 \%$ |
| Africa | $9.3 \%$ | $9.0 \%$ | $9.5 \%$ | $9.9 \%$ | $9.6 \%$ | $10.4 \%$ | $9.8 \%$ | $9.1 \%$ | $8.3 \%$ |
| ROW | $4.3 \%$ | $3.5 \%$ | $2.4 \%$ | $3.9 \%$ | $3.6 \%$ | $3.2 \%$ | $2.4 \%$ | $2.3 \%$ | $1.3 \%$ |


| Project Type | 3QFY17 | 4QFY17 | 1QFY18 | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Fixed Price | $47.2 \%$ | $47.4 \%$ | $47.9 \%$ | $50.9 \%$ | $53.2 \%$ | $54.2 \%$ | $52.7 \%$ | $53.7 \%$ | $53.7 \%$ |
| Time \& Materials | $52.8 \%$ | $52.6 \%$ | $52.1 \%$ | $49.1 \%$ | $46.8 \%$ | $45.8 \%$ | $47.3 \%$ | $46.3 \%$ | $46.3 \%$ |


| No. of \$mn Clients | 3QFY17 | 4QFY17 | 1QFY18 | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 1 Million dollar + | 71 | 72 | 87 | 84 | 81 | 80 | 91 | 98 | 100 |
| 5 Million dollar + | 6 | 7 | 13 | 14 | 15 | 17 | 19 | 20 | 20 |
| 10 Million dollar + | 4 | 4 | 6 | 6 | 6 | 4 | 5 | 7 | 7 |
| 20 Million dollar + | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |


| Top clients | 3QFY17 | 4QFY17 | 1QFY18 | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Revenue-top 5 client | $37.5 \%$ | $38.4 \%$ | $34.9 \%$ | $35.3 \%$ | $36.2 \%$ | $38.6 \%$ | $37.6 \%$ | $38.2 \%$ | $39.1 \%$ |
| Revenue-top 10 clients | $45.0 \%$ | $46.1 \%$ | $43.1 \%$ | $43.6 \%$ | $44.8 \%$ | $47.7 \%$ | $45.7 \%$ | $46.7 \%$ | $49.5 \%$ |
| Revenue-top 20 clients | $55.6 \%$ | $56.2 \%$ | $54.5 \%$ | $56.1 \%$ | $56.0 \%$ | $59.3 \%$ | $57.1 \%$ | $57.6 \%$ | $60.2 \%$ |
| Repeat business \% | $74.8 \%$ | $76.0 \%$ | $75.5 \%$ | $82.2 \%$ | $79.8 \%$ | $87.0 \%$ | $87.1 \%$ | $86.6 \%$ | $82.6 \%$ |
| Number of active clients | 215 | 216 | 243 | 248 | 260 | 253 | 291 | 325 | 322 |
| New clients added in the pe | 41 | 11 | 38 | 14 | 12 | 28 | 42 | 38 | 26 |


| Revenue mix | 3QFY17 | 4QFY17 | 1QFY18 | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Onsite | $67 \%$ | $65 \%$ | $63 \%$ | $63 \%$ | $63 \%$ | $63 \%$ | $65 \%$ | $66 \%$ | $67 \%$ |
| Offshore | $34 \%$ | $35 \%$ | $37 \%$ | $37 \%$ | $37 \%$ | $37 \%$ | $35 \%$ | $34 \%$ | $33 \%$ |


| Utilization | 3QFY17 | 4QFY17 | 1QFY18 | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Utilization (excl Trainees) | $79.5 \%$ | $79.2 \%$ | $83.2 \%$ | $85.9 \%$ | $84.8 \%$ | $83.8 \%$ | $85.8 \%$ | $82.6 \%$ | $81.7 \%$ |


| Headcount | 3QFY17 | 4QFY17 | 1QFY18 | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Technical -Onsite | 1619 | 1691 | 1810 | 1806 | 1847 | 1866 | 2019 | 2274 | 2360 |
| Technical -Offshore | 5761 | 5739 | 5779 | 5674 | 5713 | 5868 | 6077 | 6044 | 6259 |
| Technical -BPO / Others | 333 | 286 | 259 | 247 | 243 | 248 | 253 | 284 | 283 |
| Marketing | 103 | 102 | 91 | 78 | 70 | 68 | 64 | 80 | 76 |
| Support (including trainees) | 748 | 706 | 628 | 609 | 724 | 855 | 709 | 800 | 835 |
| Gross employees | 750 | 573 | 606 | 419 | 684 | 900 | 724 | 906 | 1045 |
| \% of women | $25.5 \%$ | $25.6 \%$ | $26.2 \%$ | $26.0 \%$ | $26.2 \%$ | $27.7 \%$ | $26.5 \%$ | $27.1 \%$ | $27.5 \%$ |


| Attrition | 3QFY17 | 4QFY17 | 1QFY18 | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Attrition | $15.6 \%$ | $15.4 \%$ | $17.1 \%$ | $15.4 \%$ | $15.0 \%$ | $14.9 \%$ | $18.8 \%$ | $17.0 \%$ | $16.6 \%$ |

Financial Details
Balance Sheet

| Y/E March | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19E | FY20E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Share Capital | 44 | 44 | 44 | 45 | 45 | 45 | 45 | 45 |
| Reserves | 685 | 902 | 1113 | 1203 | 1421 | 1624 | 1885 | 2188 |
| Networth | 729 | 946 | 1157 | 1265 | 1470 | 1669 | 1930 | 2233 |
| Debt | 133 | 75 | 1 | 1 | 1 | 6 | 6 | 6 |
| Other Non Cur Liab | 37 | 35 | 41 | 49 | 74 | 78 | 78 | 78 |
| Total Capital Employed | 899 | 1078 | 1298 | 1466 | 1683 | 1766 | 2394 | 2696 |
| Net Fixed Assets (incl CWIP) | 399 | 424 | 549 | 119 | 134 | 175 | 347 | 526 |
| Non Cur Investments | 1 | 1 | 1 | 26 | 96 | 144 | 144 | 144 |
| Other Non Cur Asst | 54 | 60 | 61 | 337 | 399 | 513 | 718 | 718 |
| Non Curr Assets | 54 | 61 | 62 | 364 | 495 | 658 | 863 | 863 |
| Inventory | 105 | 129 | 123 | 126 | 113 | 106 | 136 | 157 |
| Debtors | 335 | 358 | 454 | 540 | 533 | 642 | 809 | 930 |
| Cash \& Bank | 142 | 146 | 197 | 275 | 327 | 204 | 235 | 203 |
| Other Curr Assets | 94 | 139 | 170 | 90 | 79 | 71 | 107 | 124 |
| Current investments | 42 | 148 | 93 | 108 | 147 | 130 | 130 | 130 |
| bank balance | 0 | 0 | 0 | 2 | 2 | 3 | 3 | 3 |
| unbilled revenue | 0 | 0 | 0 | 235 | 255 | 307 | 380 | 438 |
| other financial asset | 0 | 0 | 0 | 11 | 18 | 0 | 0 | 0 |
| Short-term loans and advances | 86 | 82 | 87 | 0 | 0 | 0 | 0 | 0 |
| Curr Assets | 803 | 1001 | 1124 | 1386 | 1473 | 1463 | 1799 | 1984 |
| Creditors | 106 | 151 | 130 | 166 | 177 | 184 | 235 | 272 |
| other financial liabilities | 0 | 0 | 0 | 101 | 80 | 162 | 162 | 162 |
| Other Curr Liab | 301 | 252 | 257 | 306 | 136 | 162 | 184 | 218 |
| Curr Liabilities | 358 | 408 | 437 | 403 | 420 | 530 | 615 | 676 |
| Net Curr Assets | 445 | 593 | 687 | 983 | 1053 | 933 | 1184 | 1308 |
| Total Assets | 1257 | 1486 | 1735 | 1869 | 2103 | 2296 | 3009 | 3372 |

Income Statement

| Y/E March | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19E | FY20E |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Revenue from Operation | $\mathbf{2 1 2 9}$ | $\mathbf{2 3 3 5}$ | $\mathbf{2 6 5 6}$ | $\mathbf{2 9 9 7}$ | $\mathbf{3 0 5 6}$ | $\mathbf{3 1 0 8}$ | $\mathbf{3 9 7 7}$ | $\mathbf{4 5 9 5}$ |
| Change (\%) | $19 \%$ | $10 \%$ | $14 \%$ | $13 \%$ | $2 \%$ | $2 \%$ | $28 \%$ | $16 \%$ |
|  |  |  |  |  |  |  |  |  |
| EBITDA | $\mathbf{3 0 0}$ | $\mathbf{3 5 8}$ | $\mathbf{3 9 2}$ | $\mathbf{4 8 4}$ | $\mathbf{3 8 2}$ | $\mathbf{3 6 5}$ | $\mathbf{4 8 2}$ | $\mathbf{5 9 3}$ |
| Change (\%) | $21 \%$ | $19 \%$ | $9 \%$ | $24 \%$ | $-21 \%$ | $-4 \%$ | $32 \%$ | $23 \%$ |
| Margin (\%) | $14 \%$ | $15 \%$ | $15 \%$ | $16 \%$ | $12 \%$ | $12 \%$ | $12.1 \%$ | $12.9 \%$ |
| Depr \& Amor. | 33 | 38 | 42 | 65 | 49 | 65 | 85 | 110 |
| EBIT | $\mathbf{2 6 7}$ | $\mathbf{3 2 0}$ | $\mathbf{3 5 0}$ | $\mathbf{4 1 9}$ | $\mathbf{3 3 3}$ | $\mathbf{3 0 0}$ | $\mathbf{3 9 7}$ | $\mathbf{4 8 3}$ |
| Int. \& other fin. Cost | 10 | 10 | 11 | 11 | 9 | 23 | 37 | 44 |
| Other Income | 3 | 30 | 27 | 8 | 24 | 74 | 89 | 69 |
| EBT | $\mathbf{2 6 1}$ | $\mathbf{3 4 0}$ | $\mathbf{3 6 6}$ | $\mathbf{4 1 7}$ | $\mathbf{3 4 9}$ | $\mathbf{3 5 2}$ | $\mathbf{4 4 9}$ | $\mathbf{5 0 7}$ |
| Exp Item | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Tax | 86 | 102 | 101 | 125 | 110 | 105 | 125 | 142 |
| Minority Int \& P/L share of Ass. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Reported PAT | 175 | 238 | 265 | 292 | 238 | 246 | 324 | 365 |
| Adjusted PAT | $\mathbf{1 7 5}$ | $\mathbf{2 3 8}$ | $\mathbf{2 6 5}$ | $\mathbf{2 9 2}$ | $\mathbf{2 3 8}$ | $\mathbf{2 4 6}$ | $\mathbf{3 2 4}$ | $\mathbf{3 6 5}$ |
| Change (\%) | $10 \%$ | $36 \%$ | $11 \%$ | $10 \%$ | $-18 \%$ | $3 \%$ | $31 \%$ | $13 \%$ |
| Margin(\%) | $8 \%$ | $10 \%$ | $10 \%$ | $10 \%$ | $8 \%$ | $8 \%$ | $8 \%$ | $8 \%$ |

## ZENSARTECH

Financial Details
Key Ratios

| Y/E March | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19E | FY20E |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| ROE | $27 \%$ | $28 \%$ | $25 \%$ | $24 \%$ | $17 \%$ | $16 \%$ | $18 \%$ | $18 \%$ |
| ROCE | $27 \%$ | $27 \%$ | $25 \%$ | $27 \%$ | $19 \%$ | $14 \%$ | $16 \%$ | $18 \%$ |
| Asset Turnover | 5 | 6 | 5 | 25 | 23 | 18 | 11 | 9 |
| Current Ratio | 2 | 2 | 3 | 3 | 4 | 3 | 3 | 3 |
| Debtor Days | 58 | 56 | 62 | 94 | 94 | 111 | 111 | 111 |
| Payable Days | 18 | 24 | 18 | 20 | 21 | 22 | 22 | 22 |
| Book Value Per Share | 33 | 43 | 52 | 56 | 65 | 74 | 86 | 99 |
| Earnings Per Share | 8 | 11 | 12 | 13 | 11 | 11 | 14 | 16 |
| P/E | 6 | 7 | 11 | 14 | 17 | 16 | 15 | 14 |
| Price / Book Value | 1 | 2 | 2 | 3 | 3 | 2 | 3 | 2 |
| EV/EBITDA | 4 | 4 | 7 | 8 | 10 | 11 | 11 | 9 |
| EV/Sales | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| EPS Growth |  | $36 \%$ | $10 \%$ | $10 \%$ | $-19 \%$ | $3 \%$ | $31 \%$ | $13 \%$ |

Cash Flow Statement

| Y/E March | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19E | FY20E |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| PBT | 261 | 340 | 366 | 417 | 349 | 352 | 449 | 507 |
| (inc)/Dec in Working Capital | -115 | -52 | 38 | -141 | -28 | -138 | -220 | 0 |
| Non Cash Op Exp | 296 | 388 | 381 | 500 | 438 | 456 | 534 | 0 |
| Int Paid (+) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Tax Paid | -75 | -105 | -99 | -105 | -102 | -104 | -125 | -142 |
| others | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CF from Op. Activities | $\mathbf{1 0 6}$ | $\mathbf{2 3 1}$ | $\mathbf{3 2 1}$ | $\mathbf{2 5 5}$ | $\mathbf{3 0 7}$ | $\mathbf{2 0 6}$ | $\mathbf{1 8 9}$ | $\mathbf{3 2 0}$ |
| (inc)/Dec in FA \& CWIP | -34 | -33 | -37 | -43 | -35 | -52 | -257 | -289 |
| Free Cashflow | 72 | 198 | 283 | 212 | 272 | 153 | -68 | 31 |
| (Pur)/Sale of Inv | 5 | -105 | 58 | -5 | -25 | -10 | 0 | 0 |
| others | 4 | 9 | -203 | 7 | -129 | -94 | 0 | 0 |
| CF from Inv. Activities | $\mathbf{- 2 5}$ | $\mathbf{- 1 2 8}$ | $\mathbf{- 1 8 2}$ | $-\mathbf{- 4 1}$ | $\mathbf{- 1 8 9}$ | $\mathbf{- 1 5 7}$ | $-\mathbf{- 4 6 2}$ | $\mathbf{- 2 8 9}$ |
| inc/(dec) in NW | 2 | 2 | 6 | 4 | 5 | 3 | 0 | 0 |
| inc/(dec) in Debt | -65 | -52 | -27 | -26 | -20 | 44 | 366 | 0 |
| Int. Paid | -12 | -12 | -12 | -11 | -9 | -10 | 0 | 0 |
| Div Paid (inc tax) | -38 | -41 | -54 | -97 | -26 | -63 | -63 | -63 |
| others | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 |
| CF from Fin. Activities | $\mathbf{- 1 1 4}$ | -99 | -87 | $\mathbf{- 1 2 9}$ | $\mathbf{- 5 0}$ | $\mathbf{- 2 0 4}$ | $\mathbf{3 0 3}$ | $\mathbf{- 6 3}$ |
| Inc(Dec) in Cash | -33 | 4 | 51 | 85 | 68 | -155 | 30 | $-\mathbf{- 3 2}$ |
| Add: Opening Balance | $\mathbf{1 7 4}$ | $\mathbf{1 4 1}$ | $\mathbf{1 4 5}$ | $\mathbf{1 9 0}$ | $\mathbf{2 5 9}$ | $\mathbf{1 5}$ | $\mathbf{2 0 4}$ | $\mathbf{2 3 5}$ |
| Closing Balance | 141 | 145 | 196 | 275 | 327 | 186 | 235 | $\mathbf{2 0 3}$ |

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## Disclosure of Interest Statement-

Analyst's ownership of the stocks mentioned in the Report NIL

## A graph of daily closing prices of securities is available at www.nseindia.com, www.bseindia.com

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