ZENSAR TECHNOLOGIES LTD.

Narnolia™

Industry IT
Bloomberg ZENT IN
BSE CODE 504067

Transition cost to continue to hamper margins in near term

RATING	NEUTRAL
CMP	222
Price Target	243
Potential Upside	9%

Rating Change	1
Estimate Change	1
Target Change	1

Stock Info

52wk Range H/L	352/146
Mkt Capital (Rs Cr)	4998
Free float (%)	28%
Avg. Vol 1M (,000)	94
No. of Shares (Cr)	23
Promoters Pledged (Cr)	0

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3Q FY19 Result Update

- □ Company's 3QFY19 performance reflected a mixed set of numbers where revenue stood at USD 143.7 million, a growth of 4.5%QoQ in cc terms and 4% QoQ in USD term(above our estimates of USD 141.4million) whereas PAT decline 40.8%QoQ to Rs55.3 crore due to forex losses and miss in margins.
- □ EBITDA for the quarter stood at Rs110 crore, a decline of 10.1%QoQ.Margin contracted 202 bps to 10.7% adversely impacted by new deal execution and transition stage(93bps), normal 3Q furlough(50bps), lower utilization(43bps), drop in non core business margin(41bps) and impact by system integration tools(34bps).However some portion was offset by currency benefit(42bps).
- □ Digital continued its growth momentum in 3QFY19 by growing 5.8 %QoQ and 35.9%YoY to USD64.5 million primarily driven by CX,UX, Front end development capabilities and cloud infrastructure services together .lt now contributes 44.9% of total revenue.
- □ The Company has exited from Row business (~1.5% of overall revenue) and sold it to first Tek. Row (non core business)constituted of India, Australia and Middle East .As the part of deal the company has divested from non government business and are in progress to wind up the government business in next few quarters.

View and Valuation

We expect zensar to post better performance in FY20 seeing the strong focus in core service (mainly in digital service and Cloud, Digital Led next gen CIS) and continued momentum in large deal. The company continue to win large deal in 3QFY19 which resulted in net new TCV of more than USD200mn, Thus taking the net new deal TCV to 500 million for 9 months. We expect momentum to continue and recent wins to drive growth in FY20 .Even the management has also stated of deal ramping up and moving to steady phase by 1QFY20.Thus giving clear visibility of revenue growth going ahead. However the exit from non core business (Row) is expected to impact the growth in next few quarters

On margin front, we have reduced margin by 90 bps and 50 bps for FY19 and FY20 post margin miss in 3QFY19. The transition cost is expected to continue in next quarter as the new deal is expected to still be in transition phase and thus impacting the overall margins. On the subcontracting cost, zensar is no different from industry. The company is hiring subcontractors to meet the current demand. Thus we expect higher subcontracting cost to continue for medium term which will be reflected in margins

We expect zensar to post PAT growth of 21%CAGR over FY18 to FY20E.Factoring in the near term impact on margins, we have reduced our multiple from 16x TO 15X, we are Neutral on the stock with target price of Rs243 (15x FY20EPS).

Key Risks to our rating and target

□Slow growth in large deal wins

				FY20E
2997	3056	3108	3977	4595
484	382	365	482	593
419	333	300	397	483
292	238	246	324	365
13	11	11	14	16
10%	-19%	3%	31%	13%
24%	17%	16%	18%	18%
27%	19%	14%	16%	18%
56	65	74	86	99
3.3	2.8	2.4	2.6	2.2
14.2	17.4	16.4	15.4	13.7
	484 419 292 13 10% 24% 27% 56 3.3	484 382 419 333 292 238 13 11 10% -19% 24% 17% 27% 19% 56 65 3.3 2.8	484 382 365 419 333 300 292 238 246 13 11 11 10% -19% 3% 24% 17% 16% 27% 19% 14% 56 65 74 3.3 2.8 2.4	484 382 365 482 419 333 300 397 292 238 246 324 13 11 11 14 10% -19% 3% 31% 24% 17% 16% 18% 27% 19% 14% 16% 56 65 74 86 3.3 2.8 2.4 2.6

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3QFY19 Results

Margin miss

Financials	3QFY18	4QFY18	1QFY19	2QFY19	3QFY19	YoY %	QoQ%	FY17	FY18	YoY %
Net Sales /	794	814	905	969	1,036	30.5%	6.9%	3,056	3,108	1.7%
Other Income	6	27	24	41	3	-61%	-94%	24	74	209.2%
COGS	58	37	37	35	59	2.7%	68.5%	235	140	-40.2%
Employee	422	437	486	531	566	34.2%	6.5%	1,580	1,705	7.9%
Other Expenses	116	122	129	119	125	7.9%	5.2%	859	849	-1.1%
EBITDA	105	95	116	123	110	4.8%	-10.1%	382	365	-4.5%
Depreciation	16	14	18	22	24	48.3%	5.8%	49	65	34.0%
EBIT	89	82	98	100	87	-3.0%	-13.7%	333	300	-10.1%
Interest	6	5	6	10	11	79.1%	14.2%	9	23	158.5%
PBT	90	103	116	132	78	-12.7%	-40.8%	349	352	0.8%
Tax	30	30	32	37	22	-26.6%	-41.4%	110	105	-4.7%
PAT	60	73	84	95	57	-5.9%	-40.5%	238	246	3.4%

Digital service and cloud infrastructure led strong growth in 3QFY19

Revenue for the quarter stood at USD 143.7 million, a growth of 4% QoQ which is above our estimates of USD 141.4 million. In rupee term, revenue stood at Rs 1035 crore led by strong growth in digital service and cloud infrastructure next gen CIS.

Revival in IMS

Segments (in mn\$)	1QFY18	2QFY18	3QFY18	4QFY18	1QFY19	2QFY19	3QFY19	QoQ%	YoY%
Application Management	93	98	102	109	115	117	119	2%	10%
Digital Services	39	40	43	46	52	54	57	5.3%	24.2%
Core Application	55	58	59	63	63	63	62	-2%	-1%
IMS	21	20	21	18	20	21	24	15.5%	36.0%
Core Infrastructure	11	10	10	6	7	7	11	55%	70%
Third Party Maintenance	14	13	7	6	7	7	6	-11.7%	4.9%
Cloud,Digital Led next gen C	ris o	0	4	6	6	7	11	54%	93%

Application Services has been growing steady over the last few quarters. It clocked 10% YoY growth in 3QFY19. Growth was mainly driven by Digital services which grew 5.3% sequentially. Growth in IMS was strong(grew by 15.5% QoQ) in 3QFY19 backed by growth in cloud digital and next gen services. However Third party services which is non core business of Zensar declined 11.7%QoQ as the company has strategically exited from Row business.

Softness continued in retail segment

Continess continued in retail segment									
Business unit(USD mn)	1QFY18	2QFY18	3QFY18	4QFY18	1QFY19	2QFY19	3QFY19	QoQ%	YoY%
Manufacturing	60	61	63	65	68	73	73	1.0%	16%
Retail and Consumer	30	32	33	34	33	30	30	0.8%	-9%
Financial Services	23	24	25	26	32	32	35	8.8%	37%
Emerging	1	1	1	2	2	4	6	48.7%	383%

Retail and manufacturing continued to remain soft for the quarter. Retail grew 0.8% QoQ and manufacturing showed a growth of 1%QoQ. Financial services grew 8.8% QoQ while emerging segment posted a strong growth of 48.7%QoQ.

Continued growth in US and Europe

Geographical Segment	1QFY18	2QFY18	3QFY18	4QFY18	1QFY19	2QFY19	3QFY19	QoQ%	YoY %
US	85	85	90	91	100	103	109	6.5%	21.6%
Europe	16	17	17	18	19	20	21	4.2%	23.9%
Africa	11	12	12	13	13	13	12	-5.2%	1.9%
ROW	3	5	4	4	3	3	2	-40.9%	-57.3%

Margin misses due to furlough and transition cost

EBITDA for the quarter stood at Rs110 crore, a decline of 10.1%QoQ. Margins came at 10.7% contracted by 202 bps .The factors that impacted margin were:1]new deal execution and transition state(93bps),2] normal 3Q furlough(50bps), 3] lower utilization(43bps), 4] and drop in non core business margin(41bps), 5] impact on the system integration tools(34bps).However some portion was offset by currency benefit(42bps).

Other income during the quarter was at 3 crore (decline of 94%QoQ) mainly impacted by forex losses however some cooling came in due to reversal from the provision of consistent contingent payable that was consumed in previous years amount to GBP1.7 million(1064 lakh).

Thus, overall PAT decline 40.8%QoQ to Rs55.3 crore due to forex losses and miss in margins.

Outlook for margins

The Company expects the deal to move to steady face in end of 4QFY19 and beginning of 1Q, thus the transition cost will continue to impact the margin near term. However the management expects core ebitda margin to get back to 15% in medium term.

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Continued growth in digital: Digital continued its growth momentum in 3QFY19 by growing 5.8 %QoQ and 35.9%YoY to USD64.5 million primarily driven by CX, UX, Front end development capabilities and cloud infrastructure services together .lt now contributes 44.9% of total revenue. The company continues its emphasis on digital and expects to the growth to continue going forward.
Momentum continued in large deal: The company continued its large deal momentum in 3QFY19 by winning key deals across regions from key and existing client .Multiple new logo were added during the quarter . Net new deals win for the quarter was more than USD220million. The pipeline remains healthy and crossed a mark of 1 billion for the company.
Robust Order book: The order booking during the quarter stood at USD500 million in YTD bases in previous 9 months of the quarter.
Business segment performance : Financial service grew 9.6%QoQ in cc terms and Hitech grew by 3.8%QoQ in cc terms. Retail and consumer grew sequentially by 1.1% QoQ in cc terms.
Strong growth across all acquisition: All acquisition continuing to do well in their respective area. Keystone had good quarter and grew 10.5%QoQ. Indigo slate that the company acquired in recently had its full quarter impact in 3QFY19 (grew 59.2% sequentially). Foolproof revenue grew by 16.4%YoY basis and cynosure grew 18.8% QoQ.
Exit from non core business: The Company has exited from Row business (~1.5% of overall revenue) and sold it to first Tek. Row constituted of India, Australia and Middle East .As the part of deal the company has divested from non government business and are in progress to wind up the government business in next few quarters. The Row in YTD 9 month basis still 3QFY19 declined 29.2% n revenue and generated a loss of \$1.28 million before tax.
Expansion plan in FY20 : The Company is expanding footprints across India. Thus developing centre's across PAN India locations and is expected to add around 1,500 seats to bolster the company's growth plan.
Outlook for FY20: The management expects steady growth to continue in FY20 and FY21 on the back of strong deal wins (mainly ramping up in 4QFY19 and full impact on 1QFY20) and continued top 20 client growth. Confident to be at higher end of nasscom guidance.
Continued softness in retail: Retail business is going through the shift from e-commerce

to order management supply chain side of that business. The management expects growth to come back in 4QFY19 however the dramatic growth seen in retail in past, will take come

more quarter to get back that level.

Exhibit: Revenue trend

Continued uptick in revenue growth led by strong growth in core business.

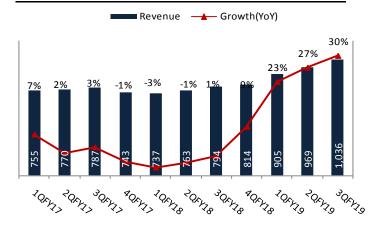


Exhibit:Digital Revenue

Sustained growth momentum in Digital.

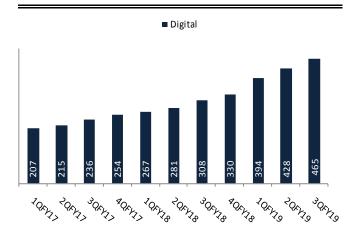


Exhibit: EBITDA margins

Margin miss led by transition cost and furlough.

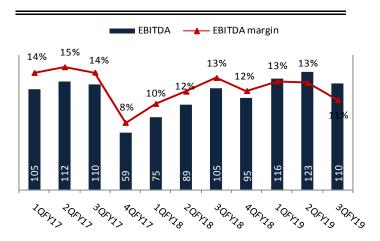


Exhibit: Utilization rate

Continued dip in utilization rate.

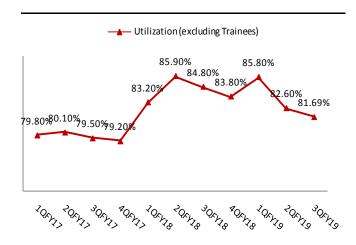
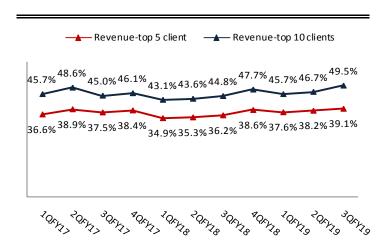


Exhibit: Top client contribution

Strong momentum amongst top clients.



Operational Details

Industry (%)	30FY17	4QFY17	10FY18	20FY18	30FY18	40FY18	10FY19	20FY19	30FY19
Manufacturing	51.8%	52.4%	52.4%	51.7%	51.5%	51.3%	50.0%	52.5%	51.0%
Retail & Consumer	25.2%	26.6%	26.5%	27.0%	27.0%	27.2%	24.7%	21.7%	21.0%
Financial Services	19.4%	17.5%	20.0%	20.4%	20.6%	20.2%	23.5%	23.0%	24.1%
Emerging	3.6%	3.4%	1.1%	0.9%	1.0%	1.3%	1.8%	23.0%	4.0%
Emerging	3.0%	3.4%	1.170	0.9%	1.0%	1.5%	1.070	2.070	4.0%
Geographical Segment (5	3QFY17	4QFY17	1QFY18	2QFY18	3QFY18	4QFY18	1QFY19	2QFY19	3QFY19
US	74.4%	73.5%	74.4%	72.0%	73.3%	72.2%	74.1%	74.3%	76.0%
Europe	12.0%	13.9%	13.8%	14.2%	13.5%	14.2%	13.7%	14.3%	14.3%
Africa	9.3%	9.0%	9.5%	9.9%	9.6%	10.4%	9.8%	9.1%	8.3%
ROW	4.3%	3.5%	2.4%	3.9%	3.6%	3.2%	2.4%	2.3%	1.3%
Duningt Type	20FV17	40EV17	10FV10	30FV10	20FV10	40FV10	10FV10	30FV10	30FV10
Project Type	3QFY17			2QFY18					
Fixed Price	47.2%	47.4%	47.9%	50.9%	53.2%	54.2%	52.7%	53.7%	53.7%
Time & Materials	52.8%	52.6%	52.1%	49.1%	46.8%	45.8%	47.3%	46.3%	46.3%
No. of \$mn Clients	3QFY17	4QFY17	1QFY18	2QFY18	3QFY18	4QFY18	1QFY19	2QFY19	3QFY19
1 Million dollar +	71	72	87	84	81	80	91	98	100
5 Million dollar +	6	7	13	14	15	17	19	20	20
10 Million dollar +	4	4	6	6	6	4	5	7	7
20 Million dollar +	2	2	2	2	2	2	2	2	2
Top clients	3QFY17	4QFY17	1QFY18	2QFY18	3QFY18	4QFY18	1QFY19	2QFY19	3QFY19
Revenue-top 5 client	37.5%	38.4%	34.9%	35.3%	36.2%	38.6%	37.6%	38.2%	39.1%
Revenue-top 10 clients	45.0%	46.1%	43.1%	43.6%	44.8%	47.7%	45.7%	46.7%	49.5%
Revenue-top 20 clients	55.6%	56.2%	54.5%	56.1%	56.0%	59.3%	57.1%	57.6%	60.2%
Repeat business %	74.8%	76.0%	75.5%	82.2%	79.8%	87.0%	87.1%	86.6%	82.6%
Number of active clients	215	216	243	248	260	253	291	325	322
New clients added in the pe	41	11	38	14	12	28	42	38	26
Revenue mix	3QFY17	4QFY17	1QFY18	2QFY18	3QFY18	4QFY18	1QFY19	2QFY19	3QFY19
Onsite	67%	65%	63%	63%	63%	63%	65%	66%	67%
Offshore	34%	35%	37%	37%	37%	37%	35%	34%	33%
	205/45	405/45	4057440	205140	205140	407/40	405140	205140	205140
Utilization		4QFY17							
Utilization (excl Trainees)	79.5%	79.2%	83.2%	85.9%	84.8%	83.8%	85.8%	82.6%	81.7%
Headcount	3QFY17	4QFY17	1QFY18	2QFY18	3QFY18	4QFY18	1QFY19	2QFY19	3QFY19
Technical -Onsite	1619	1691	1810	1806	1847	1866	2019	2274	2360
Technical -Offshore	5761	5739	5779	5674	5713	5868	6077	6044	6259
Technical -BPO / Others	333	286	259	247	243	248	253	284	283
Marketing	103	102	91	78	70	68	64	80	76
		706	628	609	724	855	709	800	835
Support (including trainees)	748	700							
Support (including trainees) Gross employees	748	573	606	419	684	900	724	906	1045
				419 26.0%	684 26.2%	900	724 26.5%	906 27.1%	1045 27.5%
Gross employees	750	573	606						
Gross employees	750 25.5%	573	606 26.2%		26.2%	27.7%	26.5%	27.1%	27.5%
Gross employees % of women	750 25.5%	573 25.6%	606 26.2%	26.0%	26.2%	27.7%	26.5%	27.1%	27.5%

Financial Details

Balance Sheet

Y/E March	FY13	FY14	FY15	FY16	FY17	FY18	FY19E	FY20E
Share Capital	44	44	44	45	45	45	45	45
Reserves	685	902	1113	1203	1421	1624	1885	2188
Networth	729	946	1157	1265	1470	1669	1930	2233
Debt	133	75	1	1	1	6	6	6
Other Non Cur Liab	37	35	41	49	74	78	78	78
Total Capital Employed	899	1078	1298	1466	1683	1766	2394	2696
Net Fixed Assets (incl CWIP)	399	424	549	119	134	175	347	526
Non Cur Investments	1	1	1	26	96	144	144	144
Other Non Cur Asst	54	60	61	337	399	513	718	718
Non Curr Assets	54	61	62	364	495	658	863	863
Inventory	105	129	123	126	113	106	136	157
Debtors	335	358	454	540	533	642	809	930
Cash & Bank	142	146	197	275	327	204	235	203
Other Curr Assets	94	139	170	90	79	71	107	124
Current investments	42	148	93	108	147	130	130	130
bank balance	0	0	0	2	2	3	3	3
unbilled revenue	0	0	0	235	255	307	380	438
other financial asset	0	0	0	11	18	0	0	0
Short-term loans and advances	86	82	87	0	0	0	0	0
Curr Assets	803	1001	1124	1386	1473	1463	1799	1984
Creditors	106	151	130	166	177	184	235	272
other financial liabilities	0	0	0	101	80	162	162	162
Other Curr Liab	301	252	257	306	136	162	184	218
Curr Liabilities	358	408	437	403	420	530	615	676
Net Curr Assets	445	593	687	983	1053	933	1184	1308
Total Assets	1257	1486	1735	1869	2103	2296	3009	3372

Income Statement

Y/E March	FY13	FY14	FY15	FY16	FY17	FY18	FY19E	FY20E
Revenue from Operation	2129	2335	2656	2997	3056	3108	3977	4595
Change (%)	19%	10%	14%	13%	2%	2%	28%	16%
EBITDA	300	358	392	484	382	365	482	593
Change (%)	21%	19%	9%	24%	-21%	-4%	32%	23%
Margin (%)	14%	15%	15%	16%	12%	12%	12.1%	12.9%
Depr & Amor.	33	38	42	65	49	65	85	110
EBIT	267	320	350	419	333	300	397	483
Int. & other fin. Cost	10	10	11	11	9	23	37	44
Other Income	3	30	27	8	24	74	89	69
EBT	261	340	366	417	349	352	449	507
Exp Item	0	0	0	0	0	0	0	0
Tax	86	102	101	125	110	105	125	142
Minority Int & P/L share of Ass.	0	0	0	0	0	0	0	0
Reported PAT	175	238	265	292	238	246	324	365
Adjusted PAT	175	238	265	292	238	246	324	365
Change (%)	10%	36%	11%	10%	-18%	3%	31%	13%
Margin(%)	8%	10%	10%	10%	8%	8%	8%	8%

Financial Details

Key Ratios

Y/E March	FY13	FY14	FY15	FY16	FY17	FY18	FY19E	FY20E
ROE	27%	28%	25%	24%	17%	16%	18%	18%
ROCE	27%	27%	25%	27%	19%	14%	16%	18%
Asset Turnover	5	6	5	25	23	18	11	9
Current Ratio	2	2	3	3	4	3	3	3
Debtor Days	58	56	62	94	94	111	111	111
Payable Days	18	24	18	20	21	22	22	22
Book Value Per Share	33	43	52	56	65	74	86	99
Earnings Per Share	8	11	12	13	11	11	14	16
P/E	6	7	11	14	17	16	15	14
Price / Book Value	1	2	2	3	3	2	3	2
EV/EBITDA	4	4	7	8	10	11	11	9
EV/Sales	1	1	1	1	1	1	1	1
EPS Growth		36%	10%	10%	-19%	3%	31%	13%

Cash Flow Statement

others 0 189 (inc)/Dec in FA & CWIP -34 -33 -37 -43 -35 -52 -257 -257 -52 -257 -68 -68 -68 -68 -68 -68 -68 -68 -7 -25 -10 0	261							FY20E
Non Cash Op Exp 296 388 381 500 438 456 534 Int Paid (+) 0 0 0 0 0 0 0 0 Tax Paid -75 -105 -99 -105 -102 -104 -125 others 0 0 0 0 0 0 0 0 CF from Op. Activities 106 231 321 255 307 206 189 (inc)/Dec in FA & CWIP -34 -33 -37 -43 -35 -52 -257 Free Cashflow 72 198 283 212 272 153 -68 (Pur)/Sale of Inv 5 -105 58 -5 -25 -10 0 others 4 9 -203 7 -129 -94 0 CF from Inv. Activities -25 -128 -182 -41 -189 -157 -462 inc/(dec) in NW <		340	366	417	349	352	449	507
Int Paid (+) 0 0 0 0 0 0 0 Tax Paid -75 -105 -99 -105 -102 -104 -125 others 0 0 0 0 0 0 0 CF from Op. Activities 106 231 321 255 307 206 189 (inc)/Dec in FA & CWIP -34 -33 -37 -43 -35 -52 -257 Free Cashflow 72 198 283 212 272 153 -68 (Pur)/Sale of Inv 5 -105 58 -5 -25 -10 0 others 4 9 -203 7 -129 -94 0 CF from Inv. Activities -25 -128 -182 -41 -189 -157 -462 inc/(dec) in NW 2 2 6 4 5 3 0 inc/(dec) in Debt -65 -52 -27 </td <td>-115</td> <td>-52</td> <td>38</td> <td>-141</td> <td>-28</td> <td>-138</td> <td>-220</td> <td>0</td>	-115	-52	38	-141	-28	-138	-220	0
Tax Paid -75 -105 -99 -105 -102 -104 -125 others 0 0 0 0 0 0 0 0 CF from Op. Activities 106 231 321 255 307 206 189 (inc)/Dec in FA & CWIP -34 -33 -37 -43 -35 -52 -257 Free Cashflow 72 198 283 212 272 153 -68 (Pur)/Sale of Inv 5 -105 58 -5 -25 -10 0 others 4 9 -203 7 -129 -94 0 CF from Inv. Activities -25 -128 -182 -41 -189 -157 -462 inc/(dec) in NW 2 2 6 4 5 3 0 inc/(dec) in Debt -65 -52 -27 -26 -20 44 366 Int. Paid -12 <	296	388	381	500	438	456	534	0
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(inc)/Dec in FA & CWIP -34 -33 -37 -43 -35 -52 -257 Free Cashflow 72 198 283 212 272 153 -68 (Pur)/Sale of Inv 5 -105 58 -5 -25 -10 0 others 4 9 -203 7 -129 -94 0 CF from Inv. Activities -25 -128 -182 -41 -189 -157 -462 inc/(dec) in NW 2 2 6 4 5 3 0 inc/(dec) in Debt -65 -52 -27 -26 -20 44 366 Int. Paid -12 -12 -12 -11 -9 -10 0	0	0	0	0	0	0	0	0
Free Cashflow 72 198 283 212 272 153 -68 (Pur)/Sale of Inv 5 -105 58 -5 -25 -10 0 others 4 9 -203 7 -129 -94 0 CF from Inv. Activities -25 -128 -182 -41 -189 -157 -462 inc/(dec) in NW 2 2 6 4 5 3 0 inc/(dec) in Debt -65 -52 -27 -26 -20 44 366 Int. Paid -12 -12 -12 -11 -9 -10 0	106	231	321	255	307	206	189	320
(Pur)/Sale of Inv 5 -105 58 -5 -25 -10 0 others 4 9 -203 7 -129 -94 0 CF from Inv. Activities -25 -128 -182 -41 -189 -157 -462 inc/(dec) in NW 2 2 6 4 5 3 0 inc/(dec) in Debt -65 -52 -27 -26 -20 44 366 Int. Paid -12 -12 -12 -11 -9 -10 0	-34	-33	-37	-43	-35	-52	-257	-289
others 4 9 -203 7 -129 -94 0 CF from Inv. Activities -25 -128 -182 -41 -189 -157 -462 inc/(dec) in NW 2 2 6 4 5 3 0 inc/(dec) in Debt -65 -52 -27 -26 -20 44 366 Int. Paid -12 -12 -12 -11 -9 -10 0	72	198	283	212	272	153	-68	31
CF from Inv. Activities -25 -128 -182 -41 -189 -157 -462 inc/(dec) in NW 2 2 6 4 5 3 0 inc/(dec) in Debt -65 -52 -27 -26 -20 44 366 Int. Paid -12 -12 -12 -11 -9 -10 0	5	-105	58	-5	-25	-10	0	0
inc/(dec) in NW 2 2 6 4 5 3 0 inc/(dec) in Debt -65 -52 -27 -26 -20 44 366 Int. Paid -12 -12 -12 -11 -9 -10 0	4	9	-203	7	-129	-94	0	0
inc/(dec) in Debt -65 -52 -27 -26 -20 44 366 Int. Paid -12 -12 -12 -11 -9 -10 0	-25	-128	-182	-41	-189	-157	-462	-289
Int. Paid -12 -12 -11 -9 -10 0	2	2	6	4	5	3	0	0
	-65	-52	-27	-26	-20	44	366	0
Div Paid (inc tax) -38 -41 -54 -97 -26 -63 -63	-12	-12	-12	-11	-9	-10	0	0
	-38	-41	-54	-97	-26	-63	-63	-63
others 0 4 0 0 0 0 0	0	4	0	0	0	0	0	0
CF from Fin. Activities -114 -99 -87 -129 -50 -204 303	-114	-99	-87	-129	-50	-204	303	-63
Inc(Dec) in Cash -33 4 51 85 68 -155 30	-33	4	51	85	68	-155	30	-32
Add: Opening Balance 174 141 145 190 259 15 204	174	141	145	190	259	15	204	235
Closing Balance 141 145 196 275 327 186 235	141	145	196	275	327	186	235	203

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	Analyst's ownership of the stocks mentioned in the Report	NIL
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