Industry Bloomberg BSE CODE

Auto Anciliary
SUBR IN
517168

RATING NEUTRAL

| CMP | 243 |
| :--- | ---: |
| Price Target | 254 |
| Potential Upside | $4 \%$ |
|  |  |
| Rating Change | $\longleftarrow$ |
| Estimate Change | $\square$ |
| Target Change | $\longmapsto$ |

## Stock Info

52wk Range H/L
380/206
Mkt Capital (Rs Cr) 1581
Free float (\%) 34\%

Avg. Vol 1M $(, 000)$
26

No. of Shares (Cr.) 7
Promoters Pledged \% 0\%

## PV demand headwinds continued; margins to remain

## range bound

## 3QFY19 Result Update

- SUBROS has reported revenue growth of $13.8 \%$ YoY to Rs. 511 crores (vs. our estimates of Rs. 501 crores) during the quarter.
. Raw material cost increased by $1 \%$ during the quarter due to foreign exchange fluctuation and higher commodity prices. However, it is expected to be up in 4QFY19.
E EBITDA margin expanded largely on account of change in petrol-diesel car mix to 75:25 from 50:50 and higher sales of Truck AC/Blower segment which are relatively high margin product.
Management guidance on EBITDA margins to be at $12 \%$ by FY20.
PAT for the quarter stood at Rs. 17 crores reduced by 80 bps on QoQ basis mainly due to higher tax expense and negative other income during the quarter.
$\square$ The management expects passenger car and non-passenger car revenue mix to stand at 85:15 from 90:10 in the next 2 years timeframe.
I Import content currently stood at $30 \%$ and it is expected to go down to $20 \%$ by the next two years. The management targets Blower motor because it consists of $90 \%$ of import content followed by condenser and evaporator.


## View and Valuation

SUBROS has once again posted healthy revenue growth of $14 \% \mathrm{YoY}$ in 3QFY19. EBITDA margins have improved by 60bps on sequential basis led by better product mix and stabilization in commodity prices. The passenger vehicle industry continues to struggle due to increased cost of ownership which led to higher inventory level in the system. However the inventory level has reduced as OEMs have offered heavy discounts during the quarter. The OEMs have witnessed some uptick in demand but the overall consumer sentiments continue to remain weak in January also. The upcoming and mandatory safety norms (ABS/Airbags/Reverse Parking and BS-VI) will continue to increase the vehicle prices to the tune of $12-15 \%$ in the span of next 12-15 months. Going ahead management's focus towards increasing non-passenger car pie ( $10 \%$ of sales), increase in localization and debt reduction plan will improve the bottom-line in the long run.Considering the headwinds such as; uncertain demand scenario across industry and currency depreciation ( $30 \%$ import content) we value SUBROS at $14 x$ FY20e EPS to arrive at a target price of Rs. 254 and maintain Neutral.

## Key Risks to our rating and target

$\square$ Dependency on single largest customer (Maruti 70\% of Revenue)

- Depreciation of INR

| KEY FINANCIAL/VALUATIONS | FY16 | FY17 | FY18 | FY19E | FY20E |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net Sales | 1311 | 1554 | 1913 | 2198 | 2516 |
| EBITDA | 152 | 167 | 210 | 240 | 287 |
| EBIT | 66 | 79 | 118 | 156 | 190 |
| PAT | 24 | 14 | 61 | 85 | 119 |
| EPS (Rs) | 4 | 2 | 10 | 13 | 18 |
| EPS growth (\%) |  | $-42 \%$ | $334 \%$ | $29 \%$ | $40 \%$ |
| ROE (\%) | $7 \%$ | $4 \%$ | $15 \%$ | $12 \%$ | $15 \%$ |
| ROCE (\%) | $13 \%$ | $16 \%$ | $21 \%$ | $20 \%$ | $22 \%$ |
| BV | 56 | 58 | 67 | 106 | 123 |
| P/B (X) | 1.6 | 3.6 | 4.3 | 2.3 | 2.0 |
| P/E $(x)$ | 22.1 | 91.1 | 28.7 | 18.7 | 13.4 |

3QFY19 Results
PAT in-line with expectation

| Financials | 3 PFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | YoY \% | QoQ\% | FY17 | FY18 | YoY \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 449 | 552 | 532 | 564 | 511 | 14\% | -9\% | 1,554 | 1,913 | 23\% |
| Other Income | 4 | (0) | 4 | 6 | (2) | -136\% | -127\% | 3 | 7 | 121\% |
| Total Income | 453 | 552 | 536 | 570 | 509 | 12\% | -11\% | 1,557 | 1,920 | 23\% |
| COGS | 310 | 382 | 374 | 396 | 352 | 13\% | -11\% | 1,067 | 1,335 | 25\% |
| Staff Cost | 48 | 54 | 53 | 54 | 51 | 8\% | -4\% | 157 | 188 | 20\% |
| Other Exp. | 43 | 53 | 49 | 55 | 51 | 18\% | -8\% | 163 | 180 | 10\% |
| Expenditure | 401 | 488 | 475 | 505 | 454 | 13\% | -10\% | 1,387 | 1,703 | 23\% |
| EBITDA | 48 | 64 | 57 | 59 | 57 | 19\% | -4\% | 167 | 210 | 26\% |
| Depreciation | 24 | 24 | 19 | 20 | 20 | -18\% | -2\% | 88 | 92 | 5\% |
| EBIT | 24 | 40 | 38 | 39 | 37 | 57\% | -5\% | 79 | 118 | 49\% |
| Interest | 10 | 11 | 14 | 13 | 8 | -21\% | -40\% | 42 | 41 | -2\% |
| PBT | 18 | 28 | 28 | 32 | 28 | 55\% | -13\% | 40 | 84 | 109\% |
| Excpt. Item | - | - | 3 | - | - |  |  | 31 | 2 | -94\% |
| Tax | 1 | 9 | 6 | 8 | 11 | 617\% | 32\% | (5) | 22 | -549\% |
| PAT | 16 | 19 | 19 | 24 | 17 | 5\% | -28\% | 14 | 61 | 334\% |

Change in favorable revenue mix led to strong revenue growth
The company has reported healthy revenue growth of $13.8 \%$ YoY to Rs. 511 crores (vs. our estimates of Rs. 501 crores) in 3QFY19. PV and non PV mix remained at $90: 10$ level. The ECM revenue for the quarter stood at Rs. 80 crores. The company has market share of over $70 \%$ in Truck AC/Blower segment and revenue from this segment is expected to be at a range of Rs. $70-80$ crores in FY19.The ECM revenue in FY20 expected to be around Rs.300-315 crores based on the collaboration with Denso for this business segment.The management expects overall revenue growth for the company to be in double digit for FY19 and 20.

## Margin expansion largely on account of sale of higher margin product

Gross margins expanded by 140 bps QoQ to $31.1 \%$ mainly due to higher sales of Truck AC/Blowers and price negotiations with OEMs which set off the negative impact of increase in raw material cost by $1 \%$ due to foreign exchange fluctuation and increased commodity prices. EBITDA margins were improved by 60bps on sequential basis to $11.1 \%$ during the quarter. The reduction in import content ( $30 \%$ of sales) will lead to gradual improvement in margins going ahead.

## PAT margins were hampered led by higher tax rate and negative other income

 PAT for the quarter stood at Rs. 17 crores (vs. our estimates of Rs. 17 crores).PAT margins were contracted by 80bps QoQ to $3.4 \%$ due to higher tax expenses and negative other income because of notional loss incurred by entering into a derivative contract for long term borrowings.
## Concall Highlights :

> The management expects double digit growth in FY19.
> The bus segment is expected to generate Rs. 45 crores revenue in FY19.
> CV segment is expected to generate Rs. 60 crores in FY19 and around Rs. 86-90 crores in FY20.
> ECM business is able to generate Rs. 270 crores and Rs. 300-315 crores for FY19 and FY20 respectively.
> The company is focusing on expanding the non car segment from $8-10 \%$ to $14-15 \%$ by the next two years.
> Current capacity utilization in ECM segment is $85 \%$ and total capacity stood at 1.1 million. Further, the production capacity is expected to reach to 1.5 million by FY19.
> Gujarat plant capacity is expected to reach at 2 million by 1HFY20 currently from 1.5 million.
> DENSO is aiming to further strengthen their thermal business in the Indian market and also strengthen collaboration with Subros currently for AC business which will be continued with ECM business by Denso.
> Debt level is expected to be reduced by Rs. 50 crores out of internal accruals in FY20. Current debt level is Rs. 250 crores.
> Capex guidance for FY 20 is Rs. $60-70$ crores other than research and development.
> Tax rate is expected to be at $32 \%$ and $34 \%$ for FY19 and FY20 respectively.

Exhibit: Net sales (Rs. Crore) and Growth Trend
$14 \%$ YoY revenue growth led by increase in petrol car sales and higher truck AC/Blower sales


Exhibit: EBITDA (Rs. Crore) and EBITDA Margin Trend EBITDA margins remained flattish on account of higher employee cost and other expense.


Exhibit: Maruti Volume Growth
Slowdown in passenger vehicle industry led to decline in Maruti volumes


Exhibit: COGS (Rs. Crore) \& Gross Margin Trend
Gross margin expansion was majorly due to better product mix and price negotiations.


Exhibit: PAT (Rs. Crore) and PAT Margin Trend
Higher tax rate and negetive other income contracted the PAT margins.


Exhibit: Return Ratios
Growth across the segments will lead to higher profitability.


## Financial Details

Balance Sheet

| Y/E March | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19E | FY20E |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Share Capital | 12 | 12 | 12 | 12 | 12 | 12 | 13 | 13 |
| Reserves | 274 | 290 | 305 | 323 | 337 | 392 | 679 | 788 |
| Networth | 286 | 302 | 317 | 335 | 349 | 404 | 692 | 801 |
| Debt | 293 | 334 | 333 | 297 | 329 | 315 | 211 | 163 |
| Other Non Cur Liab | 31 | 30 | 30 | 33 | 29 | 2 | 2 | 2 |
| Total Capital Employed | 476 | 543 | 531 | 524 | 507 | 557 | 790 | 851 |
| Net Fixed Assets (incl CWIP) | 552 | 587 | 625 | 617 | 646 | 760 | 802 | 780 |
| Non Cur Investments |  |  |  |  |  |  | 51 |  |
| Other Non Cur Asst | 42 | 52 | 47 | 49 | 60 | 52 | 51 | 51 |
| Non Curr Assets | 595 | 639 | 672 | 666 | 706 | 812 | 853 | 831 |
| Inventory | 192 | 178 | 173 | 177 | 205 | 240 | 265 | 303 |
| Debtors | 45 | 61 | 79 | 99 | 131 | 161 | 175 | 200 |
| Cash \& Bank | 11 | 11 | 8 | 8 | 9 | 20 | 166 | 218 |
| Other Curr Assets | 39 | 40 | 42 | 51 | 98 | 64 | 69 | 74 |
| Curr Assets | 286 | 290 | 301 | 335 | 444 | 485 | 674 | 795 |
| Creditors | 141 | 110 | 110 | 130 | 178 | 409 | 452 | 483 |
| Provisons (both) | 8 | 9 | 9 | 10 | 5 | 9 | 11 | 12 |
| Other Curr Liab | 121 | 144 | 174 | 197 | 260 | 156 | 160 | 165 |
| Curr Liabilities | 271 | 263 | 293 | 336 | 443 | 575 | 622 | 659 |
| Net Curr Assets | 15 | 27 | 8 | $(1)$ | 1 | $(90)$ | 52 | 136 |
| Total Assets | 881 | 929 | 973 | 1,001 | 1,150 | 1,297 | 1,527 | 1,626 |

Income Statement

| Y/E March | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19E | FY20E |
| :--- | :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Revenue from Operation | $\mathbf{1 , 2 7 7}$ | $\mathbf{1 , 1 7 6}$ | $\mathbf{1 , 2 0 2}$ | $\mathbf{1 , 3 1 1}$ | $\mathbf{1 , 5 5 4}$ | $\mathbf{1 , 9 1 3}$ | $\mathbf{2 , 1 9 8}$ | $\mathbf{2 , 5 1 6}$ |
| Change (\%) | $14 \%$ | $-8 \%$ | $2 \%$ | $9 \%$ | $19 \%$ | $23 \%$ | $15 \%$ | $14 \%$ |
| Other Income | 11 | 2 | 1 | 3 | 3 | 7 | 11 | 13 |
| EBITDA | $\mathbf{1 2 2}$ | $\mathbf{1 3 2}$ | $\mathbf{1 3 7}$ | $\mathbf{1 5 2}$ | $\mathbf{1 6 7}$ | $\mathbf{2 1 0}$ | $\mathbf{2 4 0}$ | $\mathbf{2 8 7}$ |
| Change (\%) | $27 \%$ | $8 \%$ | $3 \%$ | $11 \%$ | $10 \%$ | $26 \%$ | $15 \%$ | $20 \%$ |
| Margin (\%) | $\mathbf{9 . 6 \%}$ | $\mathbf{1 1 . 2 \%}$ | $\mathbf{1 1 . 4 \%}$ | $\mathbf{1 1 . 6 \%}$ | $\mathbf{1 0 . 8 \%}$ | $\mathbf{1 1 . 0 \%}$ | $\mathbf{1 0 . 9 \%}$ | $\mathbf{1 1 . 4 \%}$ |
| Depr \& Amor. | 73 | 77 | 79 | 87 | 88 | 92 | 85 | 97 |
| EBIT | 49 | 55 | 58 | 66 | 79 | 118 | 156 | 190 |
| Int. \& other fin. Cost | 36 | 37 | 39 | 42 | 42 | 41 | 43 | 28 |
| EBT | 24 | 20 | 20 | 26 | 40 | 84 | 125 | 174 |
| Exp Item | - | - | - | - | 31 | 2 | 3 | - |
| Tax | 4 | $(1)$ | 0 | 2 | $(5)$ | 22 | 36 | 56 |
| Minority Int \& P/L share of Ass. | - | - | - | - | - | - | - | - |
| Reported PAT | $\mathbf{2 0}$ | $\mathbf{2 1}$ | $\mathbf{2 0}$ | $\mathbf{2 4}$ | $\mathbf{1 4}$ | $\mathbf{6 0}$ | $\mathbf{8 5}$ | $\mathbf{1 1 9}$ |
| Adjusted PAT | 20 | 21 | 20 | 24 | 14 | 61 | 85 | 119 |
| Change (\%) | $-58 \%$ | $3 \%$ | $-4 \%$ | $20 \%$ | $-42 \%$ | $334 \%$ | $40 \%$ | $40 \%$ |
| Margin(\%) | $\mathbf{1 . 6 \%}$ | $\mathbf{1 . 8 \%}$ | $\mathbf{1 . 7 \%}$ | $\mathbf{1 . 8 \%}$ | $\mathbf{0 . 9 \%}$ | $\mathbf{3 . 2 \%}$ | $\mathbf{3 . 9 \%}$ | $\mathbf{4 . 7 \%}$ |

Financial Details
Key Ratios

| Y/E March | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19E | FY20E |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| ROE | $7.1 \%$ | $6.9 \%$ | $6.3 \%$ | $7.1 \%$ | $4.0 \%$ | $15.0 \%$ | $12.3 \%$ | $14.8 \%$ |
| ROCE | $10.4 \%$ | $10.1 \%$ | $10.9 \%$ | $12.5 \%$ | $15.6 \%$ | $21.2 \%$ | $19.7 \%$ | $22.3 \%$ |
| Asset Turnover | 1.4 | 1.3 | 1.2 | 1.3 | 1.4 | 1.5 | 1.4 | 1.5 |
| Debtor Days | 13 | 19 | 24 | 28 | 31 | 31 | 29 | 29 |
| Inv Days | 55 | 55 | 53 | 49 | 48 | 46 | 44 | 44 |
| Payable Days | 40 | 34 | 34 | 36 | 42 | 78 | 75 | 70 |
| Int Coverage | 1.4 | 1.5 | 1.5 | 1.6 | 1.9 | 2.9 | 3.7 | 6.7 |
| P/E | 6.9 | 7.9 | 17.0 | 22.1 | 91.1 | 28.7 | 18.7 | 13.4 |
| Price / Book Value | 0.5 | 0.5 | 1.1 | 1.6 | 3.6 | 4.3 | 2.3 | 2.0 |
| EV/EBITDA | 3 | 3 | 4 | 5 | 9 | 9 | 6 | 5 |
| FCF per Share | 7 | $(2)$ | 8 | 14 | $(4)$ | 14 | 14 | 21 |

Cash Flow Statement

| Y/E March | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19E | FY20E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PBT | 24 | 20 | 20 | 26 | 9 | 82 | 125 | 174 |
| (inc)/Dec in Working Capital | 51 | (34) | 7 | 3 | (26) | 107 | 4 | (32) |
| Non Cash Op Exp | 73 | 77 | 79 | 87 | 88 | 92 | 85 | 97 |
| Int Paid (+) | 36 | 37 | 39 | 42 | 42 | 41 | 43 | 28 |
| Tax Paid | (6) | (5) | (4) | (6) | (2) | (14) | (36) | (56) |
| others | 2 | 2 | 2 | 1 | 6 | 6 | - | - |
| CF from Op. Activities | 179 | 98 | 142 | 152 | 117 | 315 | 220 | 212 |
| (inc)/Dec in FA \& CWIP | (137) | (110) | (95) | (70) | (142) | (231) | (127) | (75) |
| Free Cashflow | 42 | (12) | 48 | 83 | (25) | 84 | 93 | 137 |
| (Pur)/Sale of Inv |  |  |  |  |  |  |  |  |
| others | 1 | 1 | 1 | 0 | 66 | 1 | - | - |
| CF from Inv. Activities | (135) | (109) | (94) | (69) | (76) | (231) | (127) | (75) |
| inc/(dec) in NW |  |  |  |  |  |  |  |  |
| inc/(dec) in Debt | 28 | 64 | 6 | (30) | 10 | (12) | (105) | (48) |
| Int. Paid | (42) | (45) | (49) | (47) | (45) | (48) | (43) | (28) |
| Div Paid (inc tax) | (8) | (5) | (5) | (5) | (6) | (4) | (7) | (10) |
| others | (20) | - | - | - | 7 | (8) | (0) | - |
| CF from Fin. Activities | (42) | 14 | (48) | (82) | (34) | (72) | (154) | (86) |
| Inc(Dec) in Cash | 2 | 3 | 1 | 1 | 7 | 13 | (61) | 51 |
| Add: Opening Balance | 2 | 2 | 3 | 2 | 2 | 2 | 15 | 161 |
| Closing Balance | 4 | 5 | 3 | 3 | 8 | 15 | (46) | 212 |

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## Disclosure of Interest Statement-

Analyst's ownership of the stocks mentioned in the Report

## A graph of daily closing prices of securities is available at www.nseindia.com, www.bseindia.com.

Correspondence Office Address: Arch Waterfront, $5^{\text {th }}$ Floor, Block GP, Saltlake, Sector 5, Kolkata 700 091; Tel No.: 033-40541700; www.narnolia.com.
Registered Office Address: Marble Arch, Office 201, $2^{\text {nd }}$ Floor, 236B, AJC Bose Road, Kolkata 700 020; Tel No.: 033-4050 1500; www.narnolia.com
Compliance Officer: Manish Kr Agarwal, Email Id: mkagarwal@narnolia.com, Contact No.:033-40541700.
 Banking: (Registration No.: INM000010791), PMS: (Registration No.: INP000002304), AMFI Registered Mutual Fund distributor: ARN 3087


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