| Industry Bloomberg BSE CODE | TECHNOLOGY LTTS IN 540115 |
|-----------------------------------|---------------------------------|
| RATING | NEUTRAL |
| CMP | 1606 |
| Price Target | 1703 |
| Potential Upside | 6% |
| | |
| Rating Change | |

| Rating Change | |
|-----------------|-----------------------|
| Estimate Change | |
| Target Change | \longleftrightarrow |
| | |

| STOCK INFO | |
|---------------------|-----------|
| 52wk Range H/L | 1852/1254 |
| Mkt Capital (Rs Cr) | 16707 |
| Free float (%) | 11% |
| Avg. Vol 1M (,000) | 92 |
| No. of Shares (Crs) | 10 |
| Promoters Pledged % | 0% |

Telecom dragging the growth in FY20

1QFY20 Result Update

- LTTS reported mixed set of numbers in 1QFY20 result. Revenue came in USD194million (misses our estimates of USD197 million) growing 1.6%QoQ While PAT stood at Rs 204 crore, a growth of 6.1%QoQ and 3%YoY in line with the estimates.
- Better operational performance was seen during the quarter. EBIT stood at Rs 230 crore, a growth of 4.1%QoQ and 35.2%YoY.
- Margin came in at 17.1% Vs 16.4% last quarter, expansion of 60bps QoQ and 230bps YoY.The increase in margin came from 70bps impact from visa cost, 30bps impacted by Rupee appreciation which was completely offset by operational efficiency, better SG&A and better revenue mix amongst segments.
- Strong quarter was seen for most of the segments .Medical segment led the growth by growing 15.6%QoQ, followed by Transportation and Process Industry which grew 7.6%/6.0%QoQ on the back of multiple deal wins and good deal conversions .Industrial Products grew 2.9% sequentially while telecom &Hi tech drag the overall growth by declining 13.9%QoQ mainly due to impact from one of telecom client.
- For FY20, The company has revised its revenue guidance from 14%-16% to 12% to 14% in USD terms for FY20 mainly due to telecom client specific issue and slow down in semiconductor segment.

View and Valuation

LTTS started the year with moderate revenue growth of 1.6%QoQ due to client specific issue in telecom segment whereas EBIT margin expanded 60bps QoQ and 230bps YoY showcasing healthy operational performance despite challenges. Going ahead, Robust deal pipeline (7large wins in 1QFY20) and continued growth in 4 verticals(process industry, industrial, Transportation and medical) out of 5, gives us confidence of better revenue visibility for FY20.However telecom vertical (contributes ~26% of the revenue)will see softness in FY20 owing to one of the major client issue impacting the revenue by 4%in FY20. Also as Semiconductor sub segment of telecom has started to see slow down due to China US trade war, will further impact the revenue in near term.

On margin, we have largely kept our margin unchanged due to management continued plan to stay invested in new technologies. Factoring in client specific issue and downward revision in revenue guidance, we largely maintain our Neutral rating on the stock with the target price of Rs 1703.

Key Risks to our rating and target

- Adverse regulatory developments around current visa regime.
- Slow down in large deal wins.

| KEY FINANCIAL/VALUATIONS | FY17 | FY18 | FY19 | FY20E | FY21E |
|---------------------------------|------|------|------|-------|-------|
| Net Sales | 3248 | 3747 | 5078 | 5692 | 6665 |
| EBITDA | 586 | 576 | 915 | 1090 | 1281 |
| EBIT | 523 | 487 | 811 | 923 | 1052 |
| PAT | 425 | 507 | 768 | 794 | 900 |
| EPS (Rs) | 57 | 49 | 74 | 76 | 87 |
| EPS growth (%) | | -13% | 49% | 3% | 13% |
| ROE (%) | 33% | 30% | 35% | 29% | 26% |
| ROCE (%) | -37% | -27% | -35% | -32% | -30% |
| BV | 198 | 189 | 238 | 295 | 363 |
| Р/В (Х) | 4.0 | 6.6 | 6.6 | 5.4 | 4.4 |
| P/E (x) | 13.8 | 25.1 | 21.3 | 21.0 | 18.6 |

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Narnolia Financial Advisors Ltd.

L&T Technology Services

India Equity Analytics 22-Jul-19 Result Update

Mixed Performance

1QFY20 Results

| FINANCIALS | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | YoY % | QoQ% | FY18 | FY19 | YoY % |
|----------------|--------|--------|--------|--------|--------|--------|--------|-------|-------|--------|
| Net Sales | 1,152 | 1,266 | 1,317 | 1,343 | 1,348 | 17.0% | 0.3% | 3,747 | 5,078 | 35.5% |
| Other Income | 98 | 55 | 36 | 34 | 57 | -42.5% | 67.7% | 193 | 223 | 15.2% |
| Employee Exp | 738 | 792 | 830 | 819 | 835 | 13.2% | 2.1% | 2,460 | 3,179 | 29.2% |
| Other Expenses | 218 | 245 | 245 | 275 | 239 | 9.8% | -13.1% | 712 | 985 | 38.4% |
| EBITDA | 196 | 229 | 242 | 248 | 273 | 39.1% | 9.9% | 576 | 915 | 58.9% |
| Deprication | 26 | 27 | 24 | 27 | 43 | 64.6% | 56.8% | 89 | 104 | 17.3% |
| EBIT | 170 | 202 | 218 | 221 | 230 | 35.2% | 4.1% | 487 | 811 | 66.5% |
| Interest | 0 | 0 | 1 | 1 | 9 | 2175% | 1720% | 2 | 2 | -20.8% |
| PBT | 268 | 256 | 253 | 254 | 277 | 3.5% | 9.2% | 678 | 1,031 | 52.2% |
| Тах | 70 | 65 | 67 | 62 | 73 | 4.9% | 18.8% | 171 | 263 | 53.6% |
| Exceptional | - | - | - | - | - | | | - | - | |
| PAT | 198 | 192 | 186 | 192 | 204 | 3.0% | 6.1% | 507 | 768 | 51.7% |

1QFY20 performance: Revenue remained soft

- Company's 1QFY20 revenue stood at USD 194.3 million, a growth of 1.6%QoQ mainly led by strong growth in process industry, industrial, Transportation and medical However telecom drag the overall growth.
- In rupee term revenue came in at Rs1348 crore, muted growth of 0.3%QoQ.
- During the quarter, LTTS won 7 multi-million dollar deals across all major industry segments. On a YoY basis, LTTS has increased its USD20mn+ clients by 2 and its USD10mn+ clients by 5.

Continued growth across segment barring telecom

| VERTICALS (USD MN) | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | QoQ% | YoY % |
|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Transportation | 47 | 50 | 52 | 56 | 59 | 63 | 68 | 7.6% | 29.6% |
| Industrial Products | 33 | 34 | 34 | 36 | 38 | 37 | 38 | 2.9% | 10.6% |
| Telecom & Hi-tech | 42 | 48 | 49 | 48 | 50 | 50 | 43 | -13.9% | -11.4% |
| Process Industry | 19 | 20 | 23 | 25 | 27 | 28 | 30 | 6.0% | 29.8% |
| Medical Devices | 10 | 11 | 11 | 11 | 13 | 13 | 15 | 15.6% | 43.3% |

 Vertical Wise, Medical segment led the growth by growing 15.6%QoQ, followed by Transportation and Process Industry which grew 7.6%/6.0%QoQ on the back of multiple deal wins and good deal conversions. Industrial Products grew 2.9% sequential Q4 while telecom &Hi tech drag the overall growth by declining 13.9%QoQ mainly due to impact from one of telecom client.

Growth momentum continued in US, Softness seen in other regions

| GEOGRAPHY(USD MN) | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | QoQ% | YoY % |
|--------------------|--------|--------|--------|--------|--------|--------|--------|-------|-------|
| Americas | 89 | 94 | 95 | 102 | 107 | 113 | 118 | 4.9% | 24.2% |
| Europe | 26 | 30 | 31 | 31 | 30 | 31 | 30 | -1.1% | -3.2% |
| India | 17 | 19 | 21 | 22 | 27 | 27 | 25 | -6.6% | 18.6% |
| RoW | 19 | 20 | 22 | 22 | 22 | 21 | 21 | -3.1% | -4.0% |

Better Margin execution

- EBIT during the quarter stood at Rs 230 crore, a growth of 4.1%QoQ and 35.2%YoY. Margin came in at 17.1% Vs 16.4% last quarter, expansion of 60bps QoQ and 230bps YoY. The increase in margin came from 70bps impact from visa cost, 30bps impacted by Rupee appreciation which completely offset by operational efficiency, better SG&A and better revenue mix amongst segments.
- PAT for the quarter stood at Rs 204 crore, a growth of 6.1%QoQ and 3%YoY mainly led by margin expansion and higher other income.



Guidance for FY20: Downward revision for revenue guidance to 12% to 14%

- The company remain optimistic on growth however due to lose of growth momentum in Telecom and Hi Tech vertical which is believed to recover in 3QFY20 and 4QFY20, the company has revised its guidance of revenue growth from 14%-16% to 12% to 14% in USD terms for FY20.
- The company is not seeing any slow down or cool down in any other segments other than semiconductor.
- On margin front, wage hike is expected to impact 1.6% in current quarter however company sees better operational efficiency, better mix to hopefully mitigate the impact.

Concall Highlights

- Continued growth in Digital: Digital a leading edge technology which is growth driver for ER&D contributed 37% in 1QFY20 revenue and grew 44% YoY. Customers are levering LTTS capabilities in smart building and energy management for Industrial product, IoT and telemetric in Transportation, Asset digitization in Plant engineering and connected healthcare in Medical Overall the company is seeing good traction in digital businesses.
- Margin performance in 1Q: Healthy operational performance was seen during the quarter. EBIT margin improved 230bpsYoY to 17.1%. The increase in margin came in 70bps impact from visa cost, 30bps impacted by Rupee appreciation which completely offset by operational efficiency, better SG&A and better revenue mix amongst segments.
- Deal win traction continued: The Company in 1Q won 7 deals across the sector .the company continues to build up large proposal to engage with the clients. The company in Hi Tech is doubling is effects to grow and close large deals in current quarter.
- Onsite /offshore revenue: The company expects onsite mix to be ranging in 45% to 48% (currently45%) depending on any large deal comes through which require essentially higher onsite so the company expects to have 45%-48% to 52% onsite offshore mix in coming quarter (currently having 45% /55% mix).

• Vertical performance:

- Transportation: Strong quarter with 7.6%QoQ growth on top of 7%growth delivered in last quarter. Growth was strong in all the three sub segments auto, highway and aerospace. The large deal won in 4QFY19 in areas of active safety and autonomous driving are ramping up quite well. In 1QFY20 company continued to wins deals in security system design .Overall the company expects the strength in transportation to continue in coming quarters as well.
- Telecom and HI tech: Company saw tough quarter with revenue dipping by ~7 million QoQ. Overall the company segments this segment to grow and company sees multiple opportunities for visual design and advance equipment and software design and development The company expects slight dip in revenue growth in 2QFY20 also owing to slow down in semiconductor segment(due to segmental issue) and client issue that was announced earlier. Growth trajectory to come back in 3QFY20 and 4QFY20 depending upon how quickly the large deal in pipeline converts.
- Medical: Strong growth of 15.6% posted by the segment mainly driven by the large deal wins that the company owned in this segment .Company in 1Q won large deal in this segment and sees strong pipeline ahead with opportunities in connecting solutions, special monitoring devices and process validation.
- Plant engineering: The growth outlook for this segment continues to be robust in all three sub segments like CPG, oil & gas and specialty chemicals.
- **Platform and solution :** the company is seeing increase in customer traction for its platform and solutions .ENP has opened new customers areas of management .The company as announced earlier has engaged with external consultant to advice on the roadmap, Current company is studying the recommendation and evaluation right strategy to take this forward.
- Geography Outlook: Continued traction is seen in US and across all segments .In Europe comp-any is seeing traction in three segemnts1) Automotive;2)aerospace:3) and ONG petrochemical. In Japan the traction is seen across IP, auto and Hi Tech Segments.

Exhibit: Revenue trend

Client specific issue in telecom moderated the overall revenue growth in 1QFY20.

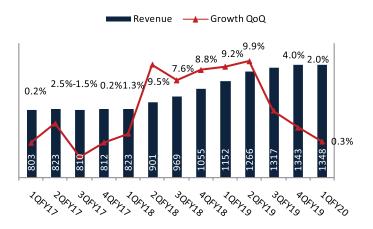


Exhibit: Margin Trend

Better Operational efficiency led to margin expansion in Fy19.



Exhibit: Attrition rate

Consolidated PAT increased by 10.2%YoY backed by strong revenue growth and improved EBITDA margins.

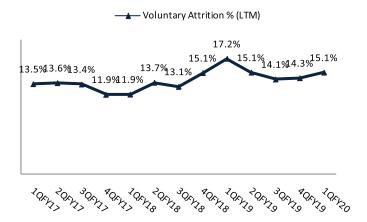


Exhibit: Vertical growth

Barring telecom in 1QFY20, broad based growth was seen across segments.

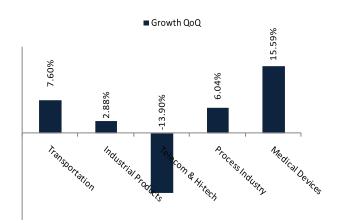
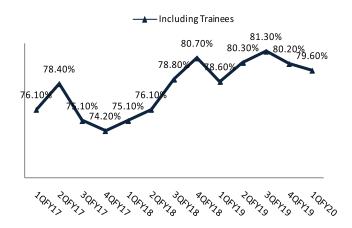


Exhibit: Utilization trend

Utilization remained stable after achieving its all time high range.



Operational Details

| BY GEOGRAPHY (%) | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 |
|-------------------|--------|--------|--------|--------|--------|--------|--------|--------|
| North America | 61% | 59% | 58% | 56% | 58% | 58% | 59% | 61% |
| Europe | 17% | 17% | 19% | 19% | 17% | 16% | 16% | 16% |
| India | 11% | 12% | 12% | 12% | 13% | 14% | 14% | 13% |
| Rest of the World | 12% | 13% | 12% | 13% | 13% | 12% | 11% | 11% |

| REVENUE MIX (%) | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 |
|-----------------|--------|--------|--------|--------|--------|--------|--------|--------|
| Onsite | 51% | 51% | 50% | 49% | 47% | 47% | 45% | 44% |
| Offshore | 49% | 49% | 50% | 51% | 53% | 53% | 55% | 56% |

| PROJECT TYPE(%) | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 |
|----------------------------|--------|--------|--------|--------|--------|--------|--------|--------|
| Fixed Price | 33% | 38% | 37% | 41% | 42% | 42% | 44% | 42% |
| Time and Material Contract | 67% | 62% | 63% | 59% | 58% | 58% | 56% | 58% |

| CLIENT PROFILE(%) | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 |
|--------------------------|--------|--------|--------|--------|--------|--------|--------|--------|
| Number of Active Clients | 229 | 233 | 235 | 235 | 239 | 244 | 251 | 258 |
| 50 Million dollar + | - | 1 | - | 2 | 2 | 2 | 2 | 1 |
| 30 Million dollar + | 2 | 3 | 3 | 2 | 3 | 3 | 3 | 3 |
| 20 Million dollar + | 3 | 4 | 4 | 3 | 3 | 5 | 5 | 5 |
| 10 Million dollar + | 11 | 12 | 12 | 12 | 14 | 16 | 16 | 17 |
| 5 Million dollar + | 29 | 30 | 31 | 33 | 34 | 39 | 41 | 44 |
| 1 Million dollar + | 79 | 79 | 84 | 89 | 94 | 98 | 106 | 110 |

| CLIENT contribution | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 |
|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|
| Top 5 Clients | 23% | 29% | 27% | 28% | 28% | 27% | 26% | 25% |
| Top 10 Clients | 36% | 41% | 40% | 41% | 40% | 39% | 38% | 37% |
| Top 20 Clients | 52% | 56% | 55% | 56% | 55% | 54% | 54% | 53% |

| VERTICALS% | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 |
|---------------------|--------|--------|---------------|--------|--------|--------|--------|--------|
| Transportation | 32% | 31% | 31% | 31% | 32% | 32% | 33% | 35% |
| Industrial Products | 24% | 22% | 21% | 20% | 21% | 20% | 19% | 20% |
| Telecom & Hi-tech | 24% | 28% | 30% | 29% | 27% | 27% | 26% | 22% |
| Process Industry | 13% | 13% | 12% | 14% | 14% | 14% | 15% | 15% |
| Medical Devices | 7% | 7% | 7% | 7% | 7% | 7% | 7% | 8% |

| UTILISATION | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 |
|--------------------|--------|--------|--------|--------|--------|--------|--------|--------|
| Including Trainees | 76% | 79% | 81% | 79% | 80% | 81% | 80% | 80% |

| EMPLOYEE STATISTICS | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 |
|-----------------------------|--------|--------|--------|--------|--------|--------|--------|--------|
| Total Headcount | 11532 | 11941 | 12307 | 13081 | 13585 | 14777 | 15140 | 15913 |
| Billable | 10573 | 11009 | 11360 | 12147 | 12604 | 13711 | 14034 | 14755 |
| Sales & Support | 959 | 932 | 947 | 934 | 981 | 1066 | 1106 | 1158 |
| Voluntary Attrition % (LTM) | 13% | 13% | 14% | 15% | 15.0% | 15% | 15% | 16% |

Financial Details

Balance Sheet

| Y/E March | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E | FY21E |
|-------------------------------------|------|-------|-------|-------|-------|-------|-------|--------|
| Share Capital | | 300 | 300 | 20 | 21 | 21 | 21 | 21 |
| Reserves | | 725 | 766 | 1,465 | 1,916 | 2,458 | 3,052 | 3,752 |
| Networth | | 1,025 | 1,066 | 1,486 | 1,936 | 2,479 | 3,073 | 3,773 |
| Debt | | 219 | 196 | 102 | 70 | 70 | 70 | 70 |
| Other Non Current Liab | | 1 | - | 1 | 5 | 19 | 19 | 19 |
| Total Capital Employed | | 1,245 | 1,262 | 1,589 | 2,011 | 2,569 | 3,163 | 3,863 |
| Net Fixed Assets (incl CWIP) | | 164 | 213 | 195 | 217 | 243 | 327 | 374 |
| Non Current Investments | | - | - | - | - | - | - | - |
| Other Non Cur Asst | | 536 | 564 | 598 | 627 | 749 | 749 | 749 |
| Non Current Assets | | 700 | 777 | 793 | 844 | 992 | 1,076 | 1,123 |
| Current investments | | - | 56 | 195 | 221 | 575 | 850 | 1,176 |
| Trade receivables | | 676 | 726 | 711 | 962 | 1,064 | 1,193 | 1,397 |
| Cash and bank balances | | 70 | 83 | 67 | 154 | 205 | 276 | 478 |
| Other bank balances | | 45 | 0 | - | 0 | 0 | 0 | - |
| Short-term loans and advances | | - | - | 0 | 0 | - | 0 | - |
| Other financial assets | | 69 | 52 | 128 | 143 | 154 | 143 | 154 |
| Other current assets | | 259 | 248 | 340 | 381 | 374 | 419 | 490 |
| Current Assets | | 1,119 | 1,165 | 1,440 | 1,861 | 2,372 | 2,881 | 3,695 |
| Trade payables | | 195 | 214 | 149 | 181 | 188 | 211 | 247 |
| Other current liabilities | | 85 | 101 | 112 | 175 | 190 | 213 | 249 |
| Other current financial liabilities | | 170 | 240 | 256 | 200 | 275 | 200 | 275 |
| Current tax liabilities (net) | | 29 | 3 | - | 17 | 6 | 17 | 6 |
| Short-term provisions | | 95 | 123 | 127 | 121 | 134 | 150 | 176 |
| Curr Liabilities | | 575 | 681 | 645 | 694 | 792 | 791 | 952 |
| Net Current Assets | | 545 | 484 | 795 | 1,167 | 1,580 | 2,090 | 2,743 |
| Total Assets | | 1,820 | 1,942 | 2,233 | 2,705 | 3,364 | 3,957 | 4817.9 |

Income Statement

| Y/E March | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E | FY21E |
|----------------------------------|------|------|-------|-------|-------|-------|-------|-------|
| Revenue from Operation | | | 3,066 | 3,248 | 3,747 | 5,078 | 5,692 | 6,665 |
| Change (%) | | | | 6% | 15% | 36% | 12% | 17% |
| | | | - | - | - | - | - | - |
| EBITDA | | | 519 | 586 | 576 | 915 | 1,090 | 1,281 |
| Change (%) | | | | 13% | -2% | 59% | 19% | 18% |
| Margin (%) | | | 17% | 18% | 15% | 18% | 19% | 19% |
| Depr & Amor. | | | 59 | 63 | 89 | 104 | 167 | 229 |
| EBIT | | | 461 | 523 | 487 | 811 | 923 | 1,052 |
| Int. & other fin. Cost | | | 3 | 2 | 2 | 2 | 36 | 36 |
| Other Income | | | 85 | 58 | 193 | 223 | 188 | 200 |
| EBT | | | 543 | 579 | 678 | 1,031 | 1,074 | 1,216 |
| Exp Item | | | - | - | - | - | - | - |
| Тах | | | 124 | 154 | 171 | 263 | 280 | 316 |
| Minority Int & P/L share of Ass. | | | - | - | - | - | - | - |
| Reported PAT | | | 419 | 425 | 507 | 768 | 794 | 900 |
| Adjusted PAT | | | 419 | 425 | 507 | 768 | 794 | 900 |
| Change (%) | | | | 2% | 19% | 52% | 3% | 13% |
| Margin(%) | | | 14% | 13% | 14% | 15% | 14% | 13% |

Financial Details

Key Ratios

| Y/E March | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E | FY21E |
|----------------------|------|------|------|------|------|------|-------|-------|
| ROE | | | | 0.3 | 0.3 | 0.3 | 0.3 | 0.3 |
| ROCE | | | | -0.4 | -0.3 | -0.4 | -0.3 | -0.3 |
| Asset Turnover | | | | 0.1 | 0.1 | 0.0 | 0.1 | 0.1 |
| Current Ratio | | | | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Debtor Days | | | | 80 | 94 | 76 | 76 | 76 |
| Book Value Per Share | | | | 198 | 189 | 238 | 295 | 363 |
| Payable Days | | | | 17 | 18 | 14 | 14 | 14 |
| Earnings Per Share | | | | 57 | 49 | 74 | 76 | 87 |
| P/E | | | | 14 | 25 | 21 | 21 | 19 |
| Price / Book Value | | | | 4 | 7 | 7 | 5 | 4 |
| EV/EBITDA | | | | 10 | 22 | 18 | 15 | 13 |
| EV/Sales | | | | 2 | 3 | 3 | 3 | 2 |

Cash Flow Statement

| Y/E March | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E | FY21E |
|------------------------------|------|------|-------|-------|-------|-------|-------|-------|
| PBT | - | - | 559 | 579 | 678 | 1,031 | 1,074 | 1,216 |
| (inc)/Dec in Working Capital | - | - | 99 | (134) | (170) | (74) | (164) | (125) |
| Non Cash Op Exp | - | - | 33 | 99 | 76 | 128 | 167 | 229 |
| Int Paid (+) | - | - | 3 | 2 | 2 | 2 | 36 | 36 |
| Tax Paid | - | - | (166) | (158) | (172) | (281) | (280) | (316) |
| others | - | - | - | - | - | - | - | - |
| CF from Op. Activities | - | - | 528 | 388 | 414 | 806 | 834 | 1,040 |
| (inc)/Dec in FA & CWIP | - | - | (127) | (45) | (85) | (89) | (251) | (276) |
| Free Cashflow | - | - | 401 | 343 | 329 | 718 | 582 | 764 |
| (Pur)/Sale of Inv | - | - | (56) | (139) | (123) | (448) | (275) | (327) |
| others | - | - | 6 | 6 | 8 | 18 | - | - |
| CF from Inv. Activities | - | - | (176) | (178) | (200) | (509) | (526) | (603) |
| inc/(dec) in NW | - | - | - | - | 0 | 0 | - | - |
| inc/(dec) in Debt | - | - | (23) | (94) | (32) | 0 | - | - |
| Int. Paid | - | - | (3) | (2) | (3) | (2) | (36) | (36) |
| Div Paid (inc tax) | - | - | (358) | (126) | (98) | (244) | (200) | (200) |
| others | - | - | - | - | - | - | - | - |
| CF from Fin. Activities | - | - | (383) | (222) | (132) | (245) | (236) | (236) |
| Inc(Dec) in Cash | - | - | (32) | (12) | 81 | 52 | 71 | 201 |
| Add: Opening Balance | - | _ | 115 | 83 | 71 | 152 | 205 | 276 |
| Closing Balance | - | - | 83 | 71 | 152 | 203 | 276 | 478 |

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