## Industry Bloomberg BSE CODE <br> Consum. Staples <br> HMN IN <br> 531162 <br> Numbers better than our expectation, liquidity issue in wholesale channel impacted growth

## 1QFY20 Result update

- EMAMILTD reported results above our estimates; revenue grew by $5.6 \%$ YoY to Rs. 649 cr . (vs. expect. of Rs. 632 cr .), lowered on account of domestic business volume growth which remained flat while overall volume growth stood at $2 \%$ for the quarter.
- The Company's domestic business growth remained impacted due to adverse economic conditions such as channel liquidity issues, muted rural incomes along with high base in Q1FY19 while International business (IB) grew by 34\% YoY in 1QFY20 driven by strong performance in SAARC and MENAP regions.
- Kesh King and 7 Oils performed strongly while Pain Management, Male Grooming, BoroPlus and Healthcare range de grew by $6 \%, 7 \%, 7 \%$ and $3 \%$ respectively due to higher base.
- The Company's direct reach stood at 9.5 lakh outlets; Wholesale contribution stood at $40-42 \%$ in 1QFY20.
- Gross margin declined by 209 bps to $64.17 \%$ YoY (vs. expect. of $64.2 \%$ YoY) led by increase in key input prices(mentha oil(higher cost inventory)) while EBITDA margin expanded by 58 bps to $20.68 \% \mathrm{YoY}$ (vs. expect. of $17.5 \% \mathrm{YoY}$ ) led by reduction in Ad expenses(down by 332 bps YoY).
- PAT grew by $47.8 \%$ YoY to Rs. 39 cr . (vs. expect. Rs. 31 cr .) Led by higher other income; PAT margin expanded by 172 bps to $6 \%$.


## View and Valuation

EMAMILTD's Q1FY20 numbers are better than our expectation; sales were up by $6 \%$ YoY to Rs 649 cr (vs expec. Rs 632 cr) while EBITDA and PAT grew by $9 \%$ and $48 \%$ YoY to Rs 134 cr ( expec. Rs 111 cr ) and Rs $39 \mathrm{cr}(\mathrm{vs}$ expec. Rs31 cr) respectively led by keshking(up by $30 \% \mathrm{YoY}$ ), modern trade(up by $17 \%$ ) and exports(up by $34 \%$ ) while wholesale continue to remain sluggish due to tight liquidity. The company continues to gain market share in its key categories like Navratna(gained by 60 bps), Kesh King(by 190 bps) and Balms(by 130 bps YoY). Going forward, we expect gradual improvement(although subdued growth to remain at least for one quarter) in sales led by better traction from Keshking, modern trade, exports and benefit of distribution expansion( as company has already ramp up its direct reach to 9.5 lakh outlets (from 7.9 lakh in Q2FY18)). While, the company has tailwinds in terms of declining crude and Mentha oil which will help in improvement in margin from Q3FY20 onwards (as old inventory will run out). Considering all, we have kept our estimates for FY20 and FY21e largely the same and maintain our earlier target price of Rs 393 with the recommendation BUY.

## Key Risks to our rating and target

- Further economic slowdown.

Steep increase in crude and mentha oil prices.
Fig in Rs Cr

| KEY FINANCIAL/VALUATIONS | FY17 | FY18 | FY19 | FY20E | FY21E |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net Sales | 2533 | 2531 | 2693 | 3012 | 3334 |
| EBITDA | 759 | 719 | 726 | 857 | 969 |
| EBIT | 451 | 409 | 400 | 522 | 635 |
| PAT | 340 | 306 | 303 | 436 | 554 |
| EPS (Rs) | 7 | 7 | 7 | 10 | 12 |
| EPS growth (\%) | $-6 \%$ | $-10 \%$ | $-1 \%$ | $44 \%$ | $27 \%$ |
| ROE (\%) | $19 \%$ | $15 \%$ | $15 \%$ | $19 \%$ | $23 \%$ |
| ROCE (\%) | $23 \%$ | $17 \%$ | $18 \%$ | $22 \%$ | $25 \%$ |
| BV | 39 | 44 | 46 | 49 | 54 |
| P/B (X) | 14.5 | 11.8 | 7.5 | 6.3 | 5.8 |
| P/E (x) | 74.7 | 77.8 | 51.2 | 32.5 | 25.6 |

## 1QFY20 Results

Result above expectation

| Financials | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | YoY\% | QoQ\% | FY18 | FY19 | Fig in Rs Cr YoY \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 614 | 628 | 811 | 640 | 649 | 5.6\% | 1.4\% | 2,531 | 2,693 | 6.4\% |
| Other Income | 2 | 3 | 6 | 17 | 11 | 486.2\% | -33.4\% | 20 | 37 | 87.6\% |
| COGS | 207 | 197 | 268 | 251 | 232 | 12.1\% | -7.3\% | 810 | 923 | 14.0\% |
| Gross Margin | 66\% | 69\% | 67\% | 61\% | 64\% | -2.1\% | 3.4\% | 68\% | 66\% | -2.3\% |
| Adv. Expenses | 143 | 100 | 129 | 99 | 129 | -9.5\% | 30.4\% | 470 | 470 | 0.1\% |
| Empl. Cost | 70 | 71 | 70 | 68 | 77 | 9.8\% | 13.5\% | 255 | 280 | 9.8\% |
| Other Exp. | 71 | 71 | 78 | 67 | 76 | 7.3\% | 12.9\% | 277 | 295 | 6.3\% |
| EBITDA | 124 | 189 | 267 | 155 | 134 | 8.6\% | -13.3\% | 719 | 726 | 0.8\% |
| EBITDA Mar. | 20\% | 30\% | 33\% | 24\% | 21\% | 0.6\% | -3.5\% | 28\% | 27\% | -1.5\% |
| Depreciation | 23 | 20 | 18 | 16 | 20 | -11.2\% | 27.6\% | 311 | 325 | 4.7\% |
| EBIT | 40 | 108 | 187 | 74 | 50 | 26.6\% | -31.5\% | 409 | 400 | -2.0\% |
| Interest | 5 | 4 | 6 | 6 | 4 | -5.0\% | -30.0\% | 34 | 21 | -37.6\% |
| PBT | 37 | 107 | 187 | 85 | 58 | 54.6\% | -32.0\% | 394 | 415 | 5.5\% |
| Excep. Item | - | - | 10 | - | - | - | - | - | - | - |
| Tax | 10 | 24 | 39 | 28 | 18 | 71.6\% | -36.8\% | 86 | 101 | 16.9\% |
| PAT | 26 | 82 | 138 | 56 | 39 | 47.8\% | -30.3\% | 306 | 303 | -1.2\% |
| PAT Margin | 4\% | 13\% | 17\% | 9\% | 6\% | 1.7\% | -2.7\% | 12\% | 11\% | -0.9\% |

Growth led by oil portfolio with continuous market share gains in key brands
Emami posted a sales growth of $5.6 \% \mathrm{YoY}$ led by an overall volume growth of $2 \% \mathrm{YoY}$. Domestic business growth remained impacted due to adverse economic conditions and higher base prevailing in 1QFY19. Kesh King and 7 Oils continued their growth trajectory while Pain Management, Male Grooming, BoroPlus and Healthcare range posted muted growth with de growth of $6 \%, 7 \%, 7 \%$ and $3 \%$ respectively. However, the company's key brands Navratna, Zandu \& Mentho Plus balms and BoroPlus continued to gain market shares to 66.8\%, 54.7\% and 76\% respectively in 1QFY20 while Fair \& Handsome continued to maintain its leadership position. In International business front, IB grew by $34 \%$ led by a strong performance in SAARC and MENAP regions.

## Lower Ad exp. ensured EBITDA margin despite of decline in Gross margin

In 1QFY20, Emami posted a decline in gross margin to the extent of 209 bps to $64.17 \%$ YoY led by high cost inventory of key input. The Company expects same level of margin in 2QFY20 due to old inventory of crude \& Mentha oil. EBITDA Margin improved by 58 bps to $20.68 \%$ YoY led by reduction in Advertising expense with a decline of 332 bps while employee and other expense increased by 46 bps and 19 bps. Going ahead, the company expects input cost pressure to ease in 2HFY20 led by favourable prices of crude and mentha oil thereby resulting into margin expansion.

## Concall Highlights

> In Domestic market, for the company rural grew by $1 \%$ while urban growth stood $2.6 \%$ in 1QFY20.
> Navratna posted lower growth share due to slowdown in demand in rural area led by general election.
$>$ Fair and handsome remained impacted due to economic slowdown and expect growth to come back led revival of economy.
$>$ Kesh king witnessed good momentum post re-launch and expect an average growth in a range of 15-17\% for FY20.
> Modern trade grew by $17 \%$ with contributing $9 \%$ to the Domestic business in 1QFY20.
> Management Guidance:

- The Management expects the business to bounce back led by government initiatives to put rural growth on fast track, favourable monsoon and strategic decision made by the company.
- The Company remains optimistic about its healthcare range led by growth in Pancharishta, distribution channel and the earlier launches.
- Promoter pledge stood at $52 \%$ as of date and will reduce further in next 6-9 months.
- The Management expects same level of margin in 2QFY20 due to old inventory of crude \& Mentha oil and expects input cost pressure to ease in 2HFY20 led by favourable prices of crude and mentha oil.
- Ad \& promotion is expected to be at FY19 level and may vary as per market reaction.
- The Company witnessed pressure in Balm category due to late Monsoon; expects to grow in a range of 6-7\% for FY20 led by consumer initiative and trade push.
- Tax rate Guidance for FY20-22\%.

Exhibit: Domestic Volume growth
Domestic Vol. remained flat due to adverse economic conditions such as liquidity issues and muted rural income.


## Exhibit: Gross and EBITDA Margin

Gross margin remained impacted by high cost inventory of raw material while EBITDA margin expanded by 58 bps YoY .


## Exhibit: PAT and PAT Growth

PAT grew by $47.8 \%$ YoY to Rs. 39 cr. with PAT margin expansion of 172 bps to $6 \%$.


## Exhibit: Sales and Sales Growth

Growth led by strong performance of Kesh king \& 7 oil in domestic market; SAARC \& MENAP region in IB market.


## Exhibit: Ad Expenses

The company did lower Ad expenses (declined by 332 bps) considering slow down across market.
27\%

Exhibit: Return on equity
Return on Equity (ROE) is expected to be at $23 \%$ in FY21(sequential improvement).


Financial Details
Balance Sheet
Fig in Rs Cr

| Y/E March | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E | FY21E |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Share Capital | 23 | 23 | 23 | 23 | 23 | 45 | 45 | 45 |
| Reserves | 909 | 1,208 | 1,589 | 1,732 | 1,991 | 2,031 | 2,192 | 2,397 |
| Networth | 932 | 1,231 | 1,612 | 1,755 | 2,014 | 2,076 | 2,237 | 2,442 |
| Debt | 22 | 19 | 671 | 173 | 326 | 110 | 110 | 110 |
| Other Non Current Liab | 22 | 41 | 46 | 80 | 73 | 66 | 66 | 66 |
| Total Capital Employed | 954 | 1,250 | 2,283 | 1,928 | 2,340 | 2,186 | 2,347 | 2,552 |
| Net Fixed Assets (incl CWIP) | 408 | 478 | 2,037 | 2,011 | 1,828 | 1,712 | 1,576 | 1,439 |
| Non Current Investments | 7 | 7 | 35 | 94 | 186 | 179 | 179 | 179 |
| Other Non Current Assets | 42 | 48 | 114 | 49 | 86 | 40 | 40 | 40 |
| Non Current Assets | 457 | 532 | 2,187 | 2,155 | 2,100 | 1,973 | 1,836 | 1,700 |
| Inventory | 141 | 127 | 151 | 179 | 194 | 222 | 248 | 274 |
| Debtors | 79 | 103 | 131 | 97 | 156 | 216 | 242 | 268 |
| Cash \& Bank | 270 | 354 | 108 | 50 | 16 | 116 | 375 | 432 |
| Other Current Assets | 355 | 561 | 115 | 132 | 271 | 208 | 349 | 648 |
| Current Assets | 846 | 1,144 | 505 | 458 | 701 | 849 | 1,214 | 1,622 |
| Creditors | 143 | 193 | 249 | 185 | 242 | 291 | 326 | 361 |
| Provisions | 121 | 112 | 50 | 59 | 62 | 115 | 129 | 704 |
| Other Current Liabilities | 62 | 80 | 65 | 361 | 82 | 157 | 176 | 194 |
| Curr Liabilities | 326 | 385 | 363 | 605 | 388 | 570 | 637 | 704 |
| Net Current Assets | 519 | 759 | 142 | $147)$ | 313 | 279 | 577 | 918 |
| Total Assets | 1,302 | 1,676 | 2,692 | 2,613 | 2,801 | 2,822 | 3,050 | 3,322 |

Income Statement
Fig in Rs Cr

| Y/E March | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E | FY21E |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Revenue from Operation | $\mathbf{1 , 8 2 1}$ | $\mathbf{2 , 2 1 7}$ | $\mathbf{2 , 3 9 8}$ | $\mathbf{2 , 5 3 3}$ | $\mathbf{2 , 5 3 1}$ | $\mathbf{2 , 6 9 3}$ | $\mathbf{3 , 0 1 2}$ | $\mathbf{3 , 3 3 4}$ |
| Change (\%) | 0 | $22 \%$ | $8 \%$ | $6 \%$ | $0 \%$ | $6 \%$ | $12 \%$ | $11 \%$ |
| EBITDA | $\mathbf{5 0 5}$ | $\mathbf{5 3 5}$ | $\mathbf{6 8 7}$ | $\mathbf{7 5 9}$ | $\mathbf{7 1 9}$ | $\mathbf{7 2 6}$ | $\mathbf{8 5 7}$ | $\mathbf{9 6 9}$ |
| Change (\%) |  | $6 \%$ | $28 \%$ | $10 \%$ | $-5 \%$ | $1 \%$ | $18 \%$ | $13 \%$ |
| Margin (\%) | $28 \%$ | $24 \%$ | $29 \%$ | $30 \%$ | $28 \%$ | $27 \%$ | $28 \%$ | $29 \%$ |
| Depr \& Amor. | 96 | 34 | 255 | 309 | 311 | 325 | 335 | 335 |
| EBIT | $\mathbf{4 0 9}$ | $\mathbf{5 0 1}$ | $\mathbf{4 3 2}$ | $\mathbf{4 5 1}$ | $\mathbf{4 0 9}$ | $\mathbf{4 0 0}$ | $\mathbf{5 2 2}$ | $\mathbf{6 3 5}$ |
| Int. \& other fin. Cost | 5 | 5 | 54 | 58 | 34 | 21 | 19 | 19 |
| Other Income | 62 | 96 | 44 | 31 | 20 | 37 | 60 | 80 |
| EBT | $\mathbf{4 6 6}$ | $\mathbf{5 9 2}$ | $\mathbf{4 2 3}$ | $\mathbf{4 2 4}$ | $\mathbf{3 9 4}$ | $\mathbf{4 1 5}$ | $\mathbf{5 6 3}$ | $\mathbf{6 9 6}$ |
| Exp Item | $(9)$ | - | - | - | - | $(10)$ | - | - |
| Tax | 55 | 107 | 60 | 84 | 86 | 101 | 124 | 139 |
| Minority Int \& P/L share of Ass. | $(0)$ | $(0)$ | $(0)$ | $(0)$ | - | - | - | - |
| Reported PAT | 402 | 486 | 364 | 340 | 306 | 303 | 436 | 554 |
| Adjusted PAT | $\mathbf{4 1 0}$ | $\mathbf{4 8 6}$ | $\mathbf{3 6 4}$ | $\mathbf{3 4 0}$ | $\mathbf{3 0 6}$ | $\mathbf{3 1 0}$ | $\mathbf{4 3 6}$ | $\mathbf{5 5 4}$ |
| Change (\%) | 0 | $18 \%$ | $-25 \%$ | $-6 \%$ | $-10 \%$ | $1 \%$ | $41 \%$ | $27 \%$ |
| Margin(\%) | $23 \%$ | $22 \%$ | $15 \%$ | $13 \%$ | $12 \%$ | $12 \%$ | $14 \%$ | $17 \%$ |

## Financial Details

Key Ratios

| Y/E March | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E | FY21E |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| ROE | $43 \%$ | $39 \%$ | $23 \%$ | $19 \%$ | $15 \%$ | $15 \%$ | $19 \%$ | $23 \%$ |
| ROCE | $43 \%$ | $40 \%$ | $19 \%$ | $23 \%$ | $17 \%$ | $18 \%$ | $22 \%$ | $25 \%$ |
| Asset Turnover | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Debtor Days | 16 | 17 | 20 | 14 | 22 | 29 | 29 | 29 |
| Inv Days | 28 | 21 | 23 | 26 | 28 | 30 | 30 | 30 |
| Payable Days | 29 | 32 | 38 | 27 | 35 | 39 | 39 | 39 |
| Int Coverage | 76 | 98 | 8 | 8 | 12 | 19 | 28 | 34 |
| P/E | 25 | 47 | 64 | 75 | 78 | 51 | 32 | 26 |
| Price / Book Value | 11 | 18 | 15 | 14 | 12 | 7 | 6 | 6 |
| EV/EBITDA | 29 | 42 | 34 | 33 | 33 | 43 | 16 | 14 |
| FCF per Share | 8 | 9 | 9 | 10 | 10 | 4 | 6 | 8 |
| Div Yield | $1.6 \%$ | $0.7 \%$ | $0.3 \%$ | $0.8 \%$ | $0.5 \%$ | $0.5 \%$ | $1.6 \%$ | $2.1 \%$ |

Cash Flow Statement
Fig in Rs Cr

| Y/E March | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E | FY21E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PBT | 466 | 592 | 423 | 424 | 394 | 403 | 560 | 693 |
| (inc)/Dec in Working Capital | 60 | 73 | (56) | 23 | (61) | (74) | (9) | (9) |
| Non Cash Op Exp | 41 | 31 | 263 | 314 | 311 | 322 | 335 | 335 |
| Int Paid (+) | (38) | (52) | 43 | 56 | 34 | 21 | 19 | 19 |
| Tax Paid | (77) | (96) | (96) | (71) | (81) | (93) | (124) | (139) |
| others | (24) | (15) | (15) | (16) | (9) | (29) | - | - |
| CF from Op. Activities | 428 | 534 | 562 | 730 | 588 | 554 | 781 | 898 |
| (inc)/Dec in FA \& CWIP | (65) | (110) | $(1,816)$ | (285) | (124) | (139) | (198) | (198) |
| Free Cashflow | 363 | 424 | $(1,255)$ | 444 | 464 | 415 | 583 | 700 |
| (Pur)/Sale of Inv | (138) | (284) | 429 | (76) | (240) | 84 | (117) | (275) |
| others | 61 | 160 | 81 | 64 | 84 | 24 | - | - |
| CF from Inv. Activities | (142) | (234) | $(1,306)$ | (297) | (279) | (23) | (315) | (473) |
| inc/(dec) in NW | - | - | - | - | - | - | - | - |
| inc/(dec) in Debt | 75 | 2 | 636 | (198) | (184) | (219) | (0) | - |
| Int. Paid | 5 | (5) | (52) | (58) | (34) | (21) | (19) | (19) |
| Div Paid (inc tax) | 221 | (212) | (82) | (235) | (142) | (190) | (275) | (349) |
| others | - | - | - | (4) | 37 | 3 | - | - |
| CF from Fin. Activities | 301 | (215) | 502 | (496) | (324) | (428) | (294) | (368) |
| Inc(Dec) in Cash | 590 | 81 | (249) | (72) | (12) | 100 | 172 | 57 |
| Add: Opening Balance | 281 | 268 | 350 | 101 | 28 | 16 | 203 | 375 |
| Closing Balance | 871 | 350 | 101 | 28 | 16 | 116 | 375 | 432 |

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Analyst's ownership of the stocks mentioned in the Report NIL

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