India Equity Analytics 22-Nov-19 Result Update

| Industry | Pharmaceuticals |
| :--- | :--- |
| Bloomberg | SUNP IN |
| BSE CODE | 524715 |
| RATING | NEUTRAL |
| CMP | 447 |
| Price Target | 409 |
| Potential Upside | $-9 \%$ |


| Rating Change | $\longleftrightarrow$ |
| :--- | :---: |
| Estimate Change | $\longleftrightarrow$ |
| Target Change | $\square$ |


| STOCK INFO |  |
| :--- | ---: |
| $52 w k$ Range H/L | $533 / 350$ |
| Mkt Capital (Rs Cr) | 108891 |
| Free float (\%) | $46 \%$ |
| Avg. Vol 1M (,000) | 6292 |
| No. of Shares (Crs) | 240 |
| Promoters Pledged \% | $11 \%$ |

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## Strong Domestic \& ROW growth offset by muted US growth

## 2QFY20 Result Update

- The overall revenue grew by $17 \%$ YoY to Rs. 8123 crs (vs our estimate of 8264 crs) majorly on account of consolidation of Pola Pharma and lower base of domestic business last year based on the planned one-time inventory reduction in the supply chain.
- The US sales were flat at US\$ 339 mn in Q2FY20 on account of slower uptake in the specialty products and lack of one-off supply opportunity in this quarter.
- Taro sales this quarter grew by $1 \%$ YoY to US\$ 161 mn and Net profit de-grew by $10 \%$ YoY to US\$ 56 mn.
- Adjusted for the voluntary inventory correction in Q2FY19, the India business grew by $12 \%$ YoY (otherwise $35 \%$ growth) to Rs. 2515 crs. The company launched 12 products in India in Q2FY20.
- The Gross margin de-grew by 258 bps YoY to $72.1 \%$ and EBITDA margin remain flat at $22 \%$ on account of increased other expenses due to the consolidation of Pola Pharma.
- The R\&D spends for the quarter was at Rs. 488 crs ( $6 \%$ of sales) in comparison to Rs. 452 crs (6.6\% of sales) in Q2FY19.


## View and Valuation

The overall revenue grew by $17 \%$ YoY to Rs. 8123 crs (vs our estimate of 8264 crs) majorly on account of consolidation of Pola Pharma and lower base of domestic business last year based on the planned one-time inventory reduction in the supply chain. US revenues declined sequentially by $20 \%$ to US $\$ 339 \mathrm{mn}$ on account of slower uptake in the specialty products and lack of one-off supply opportunity in this quarter.

The company has committed around US\$ 1 billion to build the specialty business in the US by the way of acquisitions over the years, but the ramp up would take time. The Specialty sales this quarter was flat at US\$ 94 mn , the company has launched Cequa recently for dry eyes in the US. Though the specialty products are continuing to gain market share but it would take time to justify the investment made in these. Therefore, factoring in the slower uptake of the specialty products and increased R\&D spends to focus on the specialty products would impact the earnings in the near term; however the sales growth in the other geographies will continue to offset the US slow growth.

We maintain NEUTRAL with the Target price of Rs. 409 (20x FY21E EPS).
Key Risks to our rating and target

- Higher R\&D spend impacting earnings
- Cequa ramp up

| KEY FINANCIAL/VALUATIONS | FY17 | FY18 | FY19 | FY20E | FY21E |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net Sales | 31578 | 26489 | 29066 | 32747 | 34803 |
| EBITDA | 10089 | 5608 | 6308 | 7374 | 8109 |
| EBIT | 8825 | 4108 | 4554 | 5488 | 6163 |
| PAT | 6964 | 2162 | 2666 | 4577 | 4924 |
| EPS (Rs) | 29 | 9 | 11 | 19 | 21 |
| EPS growth (\%) | $54 \%$ | $-69 \%$ | $23 \%$ | $72 \%$ | $8 \%$ |
| ROE (\%) | $19.0 \%$ | $5.7 \%$ | $6.4 \%$ | $10.1 \%$ | $9.9 \%$ |
| ROCE (\%) | $23.2 \%$ | $10.3 \%$ | $10.6 \%$ | $11.5 \%$ | $11.9 \%$ |
| BV | 153 | 159 | 173 | 189 | 207 |
| P/B $(X)$ | 4.5 | 3.1 | 2.8 | 2.4 | 2.2 |
| P/E $(x)$ | 23.7 | 55.0 | 43.1 | 23.4 | 21.8 |

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## 1QFY20 Results

Fig in Rs Cr

| FINANCIALS | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2QFY20 | YoY \% | QoQ\% | FY18 | FY19 | YoY \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 6,938 | 7,740 | 7,164 | 8,374 | 8,123 | 17.1\% | -3.0\% | 26,489 | 29,066 | 9.7\% |
| Other Income | 351 | 193 | 282 | 213 | 201 | -42.8\% | -5.7\% | 839 | 1,025 | 22.3\% |
| COGS | 1,758 | 2,166 | 1,839 | 2,458 | 2,268 | 29.0\% | -7.7\% | 7,425 | 7,869 | 6.0\% |
| Gross Margin | 75\% | 72\% | 74\% | 71\% | 72\% | -2.6\% | 1.4\% | 72\% | 73\% | 1.0\% |
| Employee Cost | 1,470 | 1,495 | 1,569 | 1,540 | 1,621 | 10.2\% | 5.2\% | 5,367 | 5,967 | 11.2\% |
| Other Expen. | 2,178 | 1,927 | 2,740 | 2,381 | 2,445 | 12.2\% | 2.7\% | 8,090 | 8,922 | 10.3\% |
| EBITDA | 1,531 | 2,153 | 1,017 | 1,996 | 1,790 | 16.9\% | -10.3\% | 5,608 | 6,308 | 12.5\% |
| EBITDA Mar. | 22\% | 28\% | 14\% | 24\% | 22\% | 0.0\% | -1.8\% | 21\% | 22\% | 0.5\% |
| Depreciation | 427 | 471 | 454 | 457 | 473 | 11.0\% | 3.5\% | 1,500 | 1,753 | 16.9\% |
| EBIT | 1,105 | 1,682 | 563 | 1,538 | 1,316 | 19\% | -14.4\% | 4,108 | 4,554 | 10.9\% |
| Interest | 130 | 145 | 150 | 104 | 84 | -35\% | -19.3\% | 518 | 555 | 7.3\% |
| PBT | 1,326 | 1,730 | 694 | 1,647 | 1,433 | 8.1\% | -13.0\% | 4,429 | 5,025 | 13\% |
| Exceptional Item | 1,214 | - |  | - | - |  |  | 951 | 1,214 | 28\% |
| Tax | 219 | 271 | (29) | 146 | 266 | 21.5\% | 82\% | 845 | 601 | -29\% |
| PAT | (219) | 1,240 | 636 | 1,387 | 1,064 | -586.7\% | -23\% | 2,162 | 2,666 | 23\% |
| PAT Margin | -3\% | 16\% | 9\% | 17\% | 13\% | 16.3\% | -3\% | 8\% | 9\% | 1\% |

## Slower uptake of Specialty products and Higher R\&D spends to hurt earnings in the near term

The US specialty sales remained flat in comparison to Q1FY20 at US $\$ 94 \mathrm{mn}$. Cequa was launched recently in Oct 2019 and the management seems confident about the product despite competition. For Illumya, the prescription growth is higher in comparison to Q1FY20. The company remains optimistic about the prospects of Illumya. Odomzo continues to gain market share on account increased efforts in increasing prescription. Although these products are continuing to gain market share but it would take time for these products to justify the investment made. Apart from this, the higher R\&D spends to focus on the specialty products is likely to hurt the earning in the near term.

## Concall Highlights

- For the quarter, 3 ANDAs were filed and 13 approvals were received.
- The US sales were flat at US\$ 339 mn in Q2FY20. Taro sales this quarter grew by $1 \%$ YoY to US\$ 161 mn and Net profit de-grew by $10 \%$ YoY to US\$ 56 mn .
- Update on the US specialty segment:
- The US Specialty sales remained flat in comparison to Q1FY20.
- Cequa launched recently in Oct 2019. As per the management guidance, the company further plans to launch Cequa and Illumya through partnership or themselves in other markets.
- For Illumya, the prescription growth is higher in comparison to Q1FY20. The company remains optimistic about the prospects of Illumya.
- Odomzo continues to gain market share on account increased efforts in increasing prescription.
- Overall the management expects traction in specialty segment going forward.
- Adjusted for the voluntary inventory correction in Q2FY19, the India business grew by $12 \%$ YoY (otherwise $35 \%$ growth) to Rs. 2515 crs. The company launched 12 products in India in Q2FY20.
- The major strategy for the India business going ahead would be in-licensing as a route to launch latest generation patented product and strengthening of prescription base.
- For China Market, the strategy of the company would be to develop relationships with some important player in China for branded as well as generics products.
- Staff cost was higher by $10 \%$ YoY on account of annual increments and addition of Pola Pharma in Japan.
- Other expenses grew by $12 \%$ YoY this quarter on account of higher branding \& promotional spending on specialty segment and Pola pharma addition.
- The Total debt of the company (excluding Taro) reduced by Rs. 2500 crs in H1FY20 compared to Fy19.
- The R\&D spends for the quarter was at Rs. 488 crs ( $6 \%$ of sales) in comparison to Rs. 452 crs ( $6.6 \%$ of sales) in Q2FY19. For the full year, the company expects R\&D spends to be higher ( $8-9 \%$ of sales) on account of increased focus on specialty segment.


## Exhibit: Net sales and Sales Growth

The overall revenue grew by $17 \%$ YoY to Rs. 8123 crs (vs our estimate of 8264 crs )


## Exhibit: PAT and PAT margin

PAT for Q2FY20 was at Rs. 1064 crs compared to the loss of Rs. 219 crs. PAT margin was at $13 \%$.
$\square$ PAT $\longrightarrow$ PAT Margin


## Exhibit: US sales and YoY growth\%

US sales was flat YoY at US\$ 339 million on account of lack of one-off supply opportunity in this quarter.


## Exhibit: EBITDA and EBITDA margin

EBITDA margin remain flat at $22 \%$ YoY due to increased other expenses due to the consolidation of Pola Pharma.


Exhibit: R\&D cost and R\&D as a \% of sales

R\&D spends for the quarter was at Rs. 488 crs ( $6 \%$ of sales) compared to Rs. 452 crs (7\% of sales) in Q2FY19.


## Exhibit: Taro sales and YoY growth\%

Taro sales was flat YoY at US\$ 161 mn. Net profit for Q2FY20 was US\$ 56 mn .
$\simeq$ Taro sales (USD mn) $\simeq$ YoY growth \%


## Operational Details

| GEOGRAPHY | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2QFY20 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| India Formulations | 2221 | 2085 | 1963 | 2152 | 1860 | 2235 | 1101 | 2314 | 2515 |
| US Formulations | 1986 | 2124 | 2372 | 2544 | 2398 | 2606 | 3198 | 2942 | 2381 |
| Emerging Market | 1258 | 1221 | 1279 | 1309 | 1372 | 1462 | 1246 | 1346 | 1412 |
| ROW Formulations | 711 | 777 | 744 | 718 | 762 | 898 | 1102 | 1159 | 1131 |
| API | 388 | 370 | 332 | 394 | 426 | 426 | 484 | 461 | 468 |
| Others | 25 | 21 | 21 | 22 | 29 | 30 | 42 | 37 | 42 |


| REVENUE GR. \% | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2QFY20 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| India Formulations | $11 \%$ | $6 \%$ | $2 \%$ | $22 \%$ | $-16 \%$ | $7 \%$ | $-44 \%$ | $8 \%$ | $35 \%$ |
| US Formulations | $-47 \%$ | $-38 \%$ | $-7 \%$ | $12 \%$ | $21 \%$ | $23 \%$ | $34 \%$ | $16 \%$ | $-1 \%$ |
| Emerging Market | $12 \%$ | $5 \%$ | $5 \%$ | $21 \%$ | $9 \%$ | $20 \%$ | $-3 \%$ | $3 \%$ | $3 \%$ |
| ROW Formulations | $35 \%$ | $2 \%$ | $2 \%$ | $-3 \%$ | $7 \%$ | $16 \%$ | $48 \%$ | $61 \%$ | $48 \%$ |
| API | $6 \%$ | $1 \%$ | $-16 \%$ | $28 \%$ | $10 \%$ | $15 \%$ | $46 \%$ | $17 \%$ | $10 \%$ |
| Others | $460 \%$ | $144 \%$ | $54 \%$ | $136 \%$ | $16 \%$ | $39 \%$ | $97 \%$ | $65 \%$ | $44 \%$ |


| REVENUE MIX\% | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2QFY20 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| India Formulations | $34 \%$ | $32 \%$ | $29 \%$ | $30 \%$ | $27 \%$ | $29 \%$ | $15 \%$ | $28 \%$ | $32 \%$ |
| US Formulations | $30 \%$ | $32 \%$ | $35 \%$ | $36 \%$ | $35 \%$ | $34 \%$ | $45 \%$ | $36 \%$ | $30 \%$ |
| Emerging Market | $19 \%$ | $19 \%$ | $19 \%$ | $18 \%$ | $20 \%$ | $19 \%$ | $17 \%$ | $16 \%$ | $18 \%$ |
| ROW Formulations | $11 \%$ | $12 \%$ | $11 \%$ | $10 \%$ | $11 \%$ | $12 \%$ | $15 \%$ | $14 \%$ | $14 \%$ |
| API | $6 \%$ | $6 \%$ | $5 \%$ | $6 \%$ | $6 \%$ | $6 \%$ | $7 \%$ | $6 \%$ | $6 \%$ |
| Others | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $1 \%$ | $0 \%$ | $1 \%$ |


| ANDA PIPELINE | 2QFY18 | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2QFY20 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| ANDA filings | 4 | 4 | 19 | 3 | 4 | 5 | 9 | 3 | 2 |
| ANDA approvals | 3 | 5 | 5 | 6 | 4 | 10 | 12 | 13 | 7 |

## Financial Details

## Balance Sheet

Fig in Rs Cr

| Y/E March | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E | FY21E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Share Capital | 207 | 207 | 241 | 240 | 240 | 240 | 240 | 240 |
| Reserves | 18,318 | 25,383 | 32,742 | 36,400 | 37,861 | 41,169 | 45,168 | 49,515 |
| Networth | 18,525 | 25,590 | 32,982 | 36,640 | 38,101 | 41,409 | 45,408 | 49,754 |
| Debt | 2,489 | 7,596 | 8,316 | 8,091 | 9,752 | 9,893 | 7,472 | 6,472 |
| Minority interest | 1,921 | 2,885 | 4,085 | 3,791 | 3,884 | 3,314 | 3,581 | 3,581 |
| Other Non Current Liab | 2,886 | 2,794 | 2,208 | 1,657 | 682 | 1,109 | 1,249 | 1,279 |
| Total Capital Employed | 21,014 | 33,186 | 41,299 | 44,731 | 47,852 | 51,302 | 52,880 | 56,227 |
| Net Fixed Assets (incl CWIP) | 7,659 | 14,721 | 18,048 | 20,477 | 21,318 | 23,248 | 23,431 | 23,731 |
| Non Current Investments | 788 | 599 | 1,116 | 961 | 3,052 | 3,952 | 4,657 | 4,657 |
| Other Non Current Assets | 2,238 | 4,563 | 6,425 | 7,019 | 8,297 | 6,425 | 6,815 | 6,846 |
| Non Current Assets | 10,684 | 19,883 | 25,589 | 28,457 | 32,667 | 33,625 | 34,904 | 35,234 |
| Inventory | 3,123 | 5,668 | 6,423 | 6,833 | 6,881 | 7,886 | 8,885 | 9,442 |
| Debtors | 2,200 | 5,106 | 6,776 | 7,203 | 7,815 | 8,884 | 10,009 | 10,638 |
| Cash \& Bank | 7,590 | 10,998 | 13,182 | 15,141 | 9,929 | 7,276 | 6,649 | 8,825 |
| Other Current Assets | 5,773 | 7,144 | 3,561 | 3,777 | 7,011 | 7,023 | 7,186 | 7,473 |
| Current Assets | 18,686 | 28,916 | 29,941 | 32,954 | 31,636 | 31,069 | 32,729 | 36,378 |
| Creditors | 1,328 | 3,287 | 3,583 | 4,395 | 4,766 | 4,148 | 4,486 | 4,767 |
| Provisions | 1,961 | 4,353 | 2,973 | 4,016 | 5,110 | 2,932 | 3,281 | 3,478 |
| Other Current Liabilities | 260 | 2,280 | 1,381 | 2,821 | 2,009 | 1,889 | 2,155 | 2,280 |
| Curr Liabilities | 3,549 | 9,919 | 7,938 | 11,232 | 11,885 | 8,969 | 9,922 | 10,525 |
| Net Current Assets | 15,137 | 18,997 | 22,003 | 21,722 | 19,751 | 22,100 | 22,807 | 25,853 |
| Total Assets | 29,371 | 48,799 | 55,530 | 61,410 | 64,303 | 64,694 | 67,632 | 71,612 |

## Income Statement

| Y/E March | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E | FY21E |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Revenue from Operation | $\mathbf{1 6 , 0 8 0}$ | $\mathbf{2 7 , 3 9 2}$ | $\mathbf{2 8 , 4 8 7}$ | $\mathbf{3 1 , 5 7 8}$ | $\mathbf{2 6 , 4 8 9}$ | $\mathbf{2 8 , 6 8 6}$ | $\mathbf{3 2 , 2 9 7}$ | $\mathbf{3 4 , 4 5 8}$ |
| Change (\%) | $42 \%$ | $70 \%$ | $4 \%$ | $11 \%$ | $-16 \%$ | $8 \%$ | $13 \%$ | $7 \%$ |
| EBITDA | 7000 | 7867 | $\mathbf{8 1 5 8}$ | $\mathbf{1 0 0 8 9}$ | $\mathbf{5 6 0 8}$ | $\mathbf{6 3 0 8}$ | $\mathbf{7 3 7 4}$ | $\mathbf{8 1 0 9}$ |
| Change (\%) | $43 \%$ | $12 \%$ | $4 \%$ | $24 \%$ | $-44 \%$ | $12 \%$ | $17 \%$ | $10 \%$ |
| Margin (\%) | $43.5 \%$ | $28.7 \%$ | $28.6 \%$ | $31.9 \%$ | $21.2 \%$ | $21.7 \%$ | $22.5 \%$ | $23.3 \%$ |
| Depr \& Amor. | 409 | 1195 | 1038 | 1265 | 1500 | 1753 | 1885 | $\mathbf{1 9 4 6}$ |
| EBIT | $\mathbf{6 5 9 1}$ | $\mathbf{6 6 7 2}$ | $\mathbf{7 1 2 1}$ | $\mathbf{8 8 2 5}$ | $\mathbf{4 1 0 8}$ | $\mathbf{4 5 5 4}$ | $\mathbf{5 4 8 8}$ | $\mathbf{6 1 6 3}$ |
| Int. \& other fin. Cost | 44 | 579 | 523 | 400 | 518 | 555 | 359 | 311 |
| Other Income | 552 | 548 | 658 | 623 | 839 | 1,025 | 803 | 929 |
| EBT | $\mathbf{7 , 0 9 9}$ | $\mathbf{6 , 6 4 1}$ | $\mathbf{7 , 2 5 6}$ | $\mathbf{9 , 0 4 8}$ | $\mathbf{4 , 4 2 9}$ | $\mathbf{5 , 0 2 5}$ | $\mathbf{5 , 9 3 2}$ | $\mathbf{6 , 7 8 2}$ |
| Exp Item | 2,517 | 238 | 685 | - | 951 | 1,214 | - | - |
| Tax | 702 | 915 | 914 | 1,212 | 845 | 601 | 954 | 1,356 |
| Minority Int \& P/L share of Ass. | 738 | 924 | 1,114 | 892 | 421 | 541 | 399 | 499 |
| Reported PAT | 3,879 | 5,488 | 5,657 | 7,836 | 2,634 | 3,210 | 4,978 | 5,425 |
| Adjusted PAT | $\mathbf{3 , 1 4 1}$ | $\mathbf{4 , 5 3 9}$ | 4,546 | $\mathbf{6 , 9 6 4}$ | $\mathbf{2 , 1 6 2}$ | $\mathbf{2 , 6 6 6}$ | $\mathbf{4 , 5 7 7}$ | $\mathbf{4 , 9 2 4}$ |
| Change (\%) | $5 \%$ | $44 \%$ | $0 \%$ | $53 \%$ | $-69 \%$ | $23 \%$ | $72 \%$ | $8 \%$ |
| Margin(\%) | $19.5 \%$ | $16.6 \%$ | $16.0 \%$ | $22.1 \%$ | $8.2 \%$ | $9.2 \%$ | $14.0 \%$ | $14.1 \%$ |

## Financial Details

## Key Ratios

| Y/E March | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E | FY21E |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| ROE | $17.0 \%$ | $17.7 \%$ | $13.8 \%$ | $19.0 \%$ | $5.7 \%$ | $6.4 \%$ | $10.1 \%$ | $9.9 \%$ |
| ROCE | $35.5 \%$ | $24.7 \%$ | $19.7 \%$ | $23.2 \%$ | $10.3 \%$ | $10.6 \%$ | $11.5 \%$ | $11.9 \%$ |
| Asset Turnover | 0.5 | 0.6 | 0.5 | 0.5 | 0.4 | 0.4 | 0.5 | 0.5 |
| Debtor Days | 50 | 68 | 87 | 83 | 108 | 113 | 112 | 112 |
| Inv Days | 71 | 76 | 82 | 79 | 95 | 100 | 99 | 99 |
| Payable Days | 30 | 44 | 46 | 51 | 66 | 53 | 50 | 50 |
| Int Coverage | 149 | 12 | 14 | 22 | 8 | 8 | 15 | 20 |
| P/E | 37.9 | 46.7 | 43.4 | 23.7 | 55.0 | 43.1 | 23.4 | 21.8 |
| Price / Book Value | 6.4 | 8.3 | 6.0 | 4.5 | 3.1 | 2.8 | 2.4 | 2.2 |
| EV/EBITDA | 16 | 26 | 24 | 16 | 20 | 17 | 14 | 12 |
| FCF per Share | 15 | 16 | 14 | 15 | 8 | $(4)$ | 13 | 17 |
| Div Yield | $0.4 \%$ | $0.1 \%$ | $0.4 \%$ | $0.1 \%$ | $0.7 \%$ | $0.4 \%$ | $0.4 \%$ | $0.4 \%$ |

## Cash Flow Statement

Fig in Rs Cr

| Y/E March | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E | FY21E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PBT | 4,581 | 6,403 | 6,571 | 9,048 | 3,479 | 3,810 | 5,531 | 6,280 |
| (inc)/Dec in Working Capital | 207 | 180 | 247 | (409) | (212) | $(2,696)$ | $(1,874)$ | (869) |
| Non Cash Op Exp | 409 | 1,195 | 1,038 | 1,265 | 1,500 | 1,753 | 1,885 | 1,946 |
| Int Paid (+) | 44 | 579 | 523 | 400 | 518 | 555 | 359 | 311 |
| Tax Paid | (789) | $(1,740)$ | $(1,988)$ | $(2,057)$ | (742) | (886) | (954) | $(1,356)$ |
| others | (494) | $(1,000)$ | 296 | $(1,164)$ | (635) | (340) |  |  |
| CF from Op. Activities | 3,959 | 5,616 | 6,686 | 7,082 | 3,907 | 2,196 | 4,946 | 6,311 |
| (inc)/Dec in FA \& CWIP | (906) | $(2,342)$ | $(3,404)$ | $(3,693)$ | $(1,961)$ | $(3,213)$ | $(1,930)$ | $(2,246)$ |
| Free Cashflow |  |  |  |  |  |  |  |  |
| (Pur)/Sale of Inv | (80) | 39 | 1,520 | 363 | $(5,594)$ | 31,994 | (412) | - |
| others | $(1,381)$ | (563) | $(2,488)$ | (892) | 4,184 | 2,720 | (141) | (1) |
| CF from Inv. Activities | $(2,367)$ | $(2,866)$ | $(4,372)$ | $(4,222)$ | $(3,371)$ | (681) | $(2,483)$ | $(2,247)$ |
| inc/(dec) in NW | $(1,140)$ | 75 | (38) | $(2,732)$ | (675) | (608) |  | - |
| inc/(dec) in Debt | 2,275 | (548) | (678) | 1,072 | 588 | (237) | $(2,154)$ | $(1,000)$ |
| Int. Paid | (23) | (350) | (301) | (334) | (477) | (461) | (359) | (311) |
| Div Paid (inc tax) | (606) | (363) | (871) | (292) | (976) | $(1,424)$ | (578) | (578) |
| others |  |  |  |  |  |  |  |  |
| CF from Fin. Activities | 507 | $(1,187)$ | $(1,889)$ | $(2,285)$ | $(1,539)$ | $(2,731)$ | $(3,090)$ | $(1,888)$ |
| Inc(Dec) in Cash | 2,099 | 1,563 | 426 | 575 | $(1,003)$ | $(1,215)$ | (626) | 2,176 |
| Add: Opening Balance | 2,260 | 5,722 | 7,606 | 8,067 | 8,909 | 8,278 | 7,276 | 6,649 |
| Closing Balance | 4,359 | 7,286 | 8,032 | 8,642 | 7,906 | 7,062 | 6,649 | 8,825 |

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