| Industry | TECHNOLOGY |
| :--- | :--- |
| Bloomberg | ZENT IN |
| BSE CODE | 504067 |
|  |  |
| RATING | NEUTRAL |


| CMP | 213 |
| :--- | ---: |
| Price Target | 225 |
| Potential Upside | $6 \%$ |
|  |  |
| Rating Change | $\longleftrightarrow$ |
| Estimate Change | $\longleftrightarrow$ |
| Target Change | $\longleftrightarrow$ |


| Stock Info |  |
| :--- | ---: |
| 52wk Range H/L | $271 / 193$ |
| Mkt Capital (Rs Cr) | 4390 |
| Free float (\%) | $28 \%$ |
| Avg. Vol 1M (000) | 2 |
| No. of Shares (Crs) | 23 |
| Promoters Pledged (Crs) | 0 |

## 2QFY20 Result update

- ZENSARTECH reported mixed set of numbers in 2QFY20 result . Revenue remained muted to USD152.3mn (missing our estimates by 3\%) mainly impacted by project completion in a top-10 client while PAT came Rs82.7crore( in line), a growth of $9.2 \%$ QoQ led by higher other income .
EBIT margin (at $10.4 \%$ ) was 50bp above our estimates primarily led by operational efficiency despite wage hike.
- Company's digital business continued its strong momentum in 2Q by cross the $50 \%$ mark for the first time with the growth of $3.5 \%$ sequentially in cc terms .Digital now accounts for $50.1 \%$ of overall revenue.


## Softness in digital-led next generation and CIS

Service wise, The application and digital services business witnessed a healthy QoQ $3.6 \%$ in cc terms rising on the backdrop of digital service revenue which grew by $7 \%$ QoQ in cc terms. Core application, traditional services remained muted and grew by $0.1 \%$ sequentially while on account of large transformation deal closure in key client has resulted in 15.8\% decline in cloud infrastructure services (next-gen CIS declined 17.0\% QoQ; core infra-services declined $27.8 \%$ ). Among verticals,Insurance remained strong by growing $17.1 \%$ QoQ, followed by banking and hi-tech which posted a growth of $9.4 \% /$ 1.1\%QoQ .On other hand ,Manufacturing was down by $0.9 \%$, retail down by $7.7 \%$ and emerging down by $45.5 \%$ QoQ.

## Lower deal wins

The company has always been committed to winning deals.During the quarter the company won deals worth more than $\$ 120$ million TCV including both renewal and new deals.2QFY20 deal wins were lower than company's normal range of \$150 to\$ 200 million TCV mainly impacted by delay in decisions making .However Overall pipeline continues to remain healthy at over a $\$ 1$ billion dollar including larger renewals.H1 order booking was $\$ 280$ million which includes multiple large win from existing and new clients .

## Tariff decision may impact the business

As the company exposure to the technology sector is $50 \%$ of the business. So if any adverse decision in tariff comes in then the company will see impact in the business.

## View and Valuation

Zensar reported a muted growth revenue growth in its 2QFY20 result. Revenue was impacted due to decline in cloud infrastructure service(-16.8\% in USD terms as large project completion in two of its top client and delay in start of new project impacted its growth .Even deal wins(Won TCV USD120 million) during the quarter came lower than ${ }^{r}$ its normal range of USD150 to 200 million. However margin showed a better growth in 2QFY20. Going ahead better Digital traction ( $50 \%$ of revenue) and healthy pipe-line (USD 1bn) fgives revenue visibility in medium terms , however delay in the start of new projects and softness in retail vertical will drag the growth in near terms. Also CIS business will post lower growth in near terms as delay on decision making will restrict in deal ramp ups. Thus factoring in lower growth in CIS, , furlough in 3Q and slow deal ramp ups will impact the revenue in near term

Thus we largely maintain our target price of Rs225 and recommend Neutral.
Key Risks to our rating and target

- Weakness in digital traction.

Slow down in order booking.

## 2QFY20 Results

Mixed performance

| Financials | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2QFY20 | YoY \% | QoQ\% | FY18 | FY19 | Fig in Rs cr YoY \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 969 | 1,036 | 1,057 | 1,071 | 1,072 | 10.7\% | 0.1\% | 3107.7 | 3966.33 | 27.6\% |
| Other Income | 41 | 3 | 25 | 15 | 18 | -56.2\% | 23.6\% | 74 | 93 | 24.6\% |
| COGS | 35 | 59 | 57 | 62 | 36 | 1.3\% | -42.6\% | 140 | 188 | 34.0\% |
| Employee Exp | 531 | 566 | 569 | 575 | 611 | 14.9\% | 6.2\% | 1,705 | 2,153 | 26.2\% |
| Other Expenses | 119 | 125 | 140 | 126 | 117 | -1.3\% | -6.6\% | 849 | 1,146 | 34.9\% |
| EBITDA | 123 | 110 | 130 | 146 | 150 | 22.1\% | 2.9\% | 365 | 479 | 31.4\% |
| Deprication | 22 | 24 | 25 | 38 | 39 | 71.8\% | 1.5\% | 65 | 89 | 37.4\% |
| EBIT | 100 | 87 | 105 | 108 | 112 | 11.0\% | 3.4\% | 300 | 390 | 30.1\% |
| Interest | 10 | 11 | 11 | 17 | 14 | 46.6\% | -16.1\% | 23 | 37 | 64.5\% |
| PBT | 132 | 78 | 119 | 106 | 116 | -12.5\% | 9.2\% | 352 | 445 | 26.7\% |
| Tax | 37 | 22 | 36 | 30 | 33 | -11.5\% | 9.3\% | 105 | 127 | 20.6\% |
| Exceptional | - | - | - | - | - |  |  | - | - | \#DIV/0! |
| PAT | 95 | 57 | 83 | 76 | 83 | -13.0\% | 9.2\% | 246 | 319 | 29.3\% |

## Concall Highlights

> 2QFY20 Performance: The Company posted soft revenue of 0.7\%QoQ decline mainly impacted by large project closure of two top clients. Revenue for core business remains stable with $15.8 \%$ QoQ in cc terms growth and now contributes $95.8 \%$ of overall business.
> Margin performance: Healthy growth was seen in EBITDA margin.2QFY20 EBITDA stood at $14 \%$ of revenue while core business EBITDA was also 14\%.
> Traction continued in Digital: The Company's digital business continued strong momentum and cross the $50 \%$ mark for the first time with the growth of $3.5 \%$ sequentially in constant currency terms .Digital now accounts for $50.1 \%$ of overall revenue. Return on digital next platform and solutions have been integral part of all the deal wins, so far, and more and more clients are benefiting from this platform.
> Segmental performance: The application and digital services business witnessed a healthy QoQ 3.6\% in cc terms rising on the backdrop of digital service revenue which grew by 7\%QoQ in cc terms. Core application, traditional services grewby0.1\%sequentiaally While on account of large transformation deal closure in key client has resulted in $15.8 \%$ decline in cloud infrastructure services. However the company continues to remain positive on CIS services as it has a strong pipeline and the company expects to convert that in the medium term.
> Moderate deal wins: The company continue to remain committed to winning deals .The company maintain its large deal momentum into 2Q by winning deals across regions from existing and new clients.Deals worth more than $\$ 120$ million TCV including renewal was won during the quarter. Lower TCV was resulted due to delay in decisions .Overall pipeline continues to remain healthy at over a $\$ 1$ billion dollar including larger renewals. H 1 order booking was $\$ 280$ million which includes multiple large win from existing and new clients.
> Verticals outlook: Retail has remained soft due to Amazon effect. The company expects it to remain soft for couple of quarters. Also the company sees some impact from financial sector. Technology vertical is expected to remain strong in coming quarters.
> Macro challenges: The company is not seeing any challenges in Europe due to Brexit as it of now but it is still hearing something from its client. So remains watchful on the event.
> Outlook on top account: Tariff decision by the US government has been pushed out by 90 days. The company exposure to the technology sector $50 \%$ of the business. So if the tariff decision comes in then the company will see impact in the business.
> Guidance of margins: The Company has always guided for core operating business. The company is working towards getting core business to $15 \%$ range which is $14 \%$ now.

## ZENSARTECH

## Revenue Mix

| Weakness seen in CIS due to completion of project |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| VERTICAL (USD mn) | 4QFY18 | 1QFY19 | 2 QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2 QFY20 | QoQ\% | QoQ\% cc |
| Application Management |  |  |  |  | 126 | 127 | 130 | 3\% | 3.60\% |
| >>Digital Services |  |  |  |  | 61 | 63 | 67 | 6\% | 7.00\% |
| >>Core Application |  |  |  |  | 65 | 63 | 63 | -1\% | 0.10\% |
| IMS |  |  |  |  | 23 | 26 | 22 | -17\% | -15.80\% |
| >>Core Infrastructure |  |  |  |  | 6 | 6 | 6 | 4\% | 5.20\% |
| >> Services Third Party |  |  |  |  | 9 | 10 | 7 | -29\% | -27.80\% |
| >> Cloud, Digital Led next |  |  |  |  | 8 | 11 | 9 | -17\% | -17.00\% |

Revenue by Business Units
Softness continued in retail and emerging vertical

| Business unit(USD $\mathbf{m n}$ ) | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2QFY20 | QoQ\% | QoQ\% cc |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Manufacturing | 65 | 68 | 73 | 73 | 77 | 80 | 80 | $0 \%$ | $0.60 \%$ |
| Retail and Consumer | 34 | 33 | 30 | 30 | 32 | 29 | 26 | $-9 \%$ | $-7.70 \%$ |
| Financial | 26 | 32 | 32 | 35 | 33 | 37 | 42 | $13 \%$ | $15.20 \%$ |
| Emerging | 2 | 2 | 4 | 6 | 7 | 8 | 4 | $-45 \%$ | -0.455 |

## Revenue by Geography

| Strong growth in Europe while US remained weak |  |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| GEOGRAPHY (USD mn) | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2QFY20 | QoQ\% | QoQ\% cc |
| US | 91 | 100 | 103 | 109 | 114 | 117 | 113 | $-4 \%$ | $-3.30 \%$ |
| Europe | 18 | 19 | 20 | 21 | 22 | 23 | 23 | $1 \%$ | $5.10 \%$ |
| Africa | 13 | 13 | 13 | 12 | 12 | 13 | 16 | $21 \%$ | $23.40 \%$ |

## Revenue by Project Type

## Fixed Price project remain muted

| Project Type (USD mn) | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2QFY20 | QoQ\% | YoY\% |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Fixed Price | 69 | 71 | 74 | 77 | 82 | 87 | 87 | $0 \%$ | $18 \%$ |
| Time \& Materials | 58 | 64 | 64 | 67 | 68 | 66 | 65 | $-2 \%$ | $1 \%$ |

## Revenue by Client

| Project closure impacted top client revenue |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| client (USD mn) | 4 QFY 18 | 10.FY19 | 2 2FY19 | $3 \mathrm{PFY19}$ | 4QFY19 | 1 19FY20 | 2QFY20 | QoQ\% | Yoy\% |
| Revenue-top 5 client | 49 | 51 | 53 | 56 | 56 | 58 | 57 | -2\% | 8\% |
| Revenue-top 10 client | 60 | 62 | 64 | 71 | 73 | 75 | 73 | -3\% | 13\% |
| Revenue-top 20 clients | 75 | 77 | 80 | 87 | 90 | 94 | 95 | 1\% | 20\% |

Exhibit: Revenue trend
Completion of project impacted $2 Q$ revenues


Exhibit: Margin Trend
Despite wage hike Operational efficiencies improved the overall margins


Exhibit:Top client revenue
Top client revenue declined due to project completion .


Exhibit: Digital revenue
Momentum continued in digital, now contributes approx half of the revenue (50\%).


## Exhibit: Attrition trend

Attrition inched up during the quarter however still remain under control.


## ZENSARTECH

## Operational Details

| Geography \% | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2QFY20 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| US | $73.3 \%$ | $72.2 \%$ | $74.1 \%$ | $74.3 \%$ | $76.0 \%$ | $76.2 \%$ | $76.3 \%$ | $74.0 \%$ |  |  |
| Europe | $13.5 \%$ | $14.2 \%$ | $13.7 \%$ | $14.3 \%$ | $14.3 \%$ | $14.9 \%$ | $15.0 \%$ | $15.3 \%$ |  |  |
| Africa | $9.6 \%$ | $10.4 \%$ | $9.8 \%$ | $9.1 \%$ | $8.3 \%$ | $8.0 \%$ | $8.7 \%$ | $10.6 \%$ |  |  |
| ROW | $3.6 \%$ | $3.2 \%$ | $2.4 \%$ | $2.3 \%$ | $1.3 \%$ | $0.9 \%$ |  |  |  |  |
| Project Type | 3QFY18 | 4QFY18 | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2QFY20 |  |  |
| Project Type | $53.2 \%$ | $54.2 \%$ | $52.7 \%$ | $53.7 \%$ | $53.7 \%$ | $54.6 \%$ | $57.0 \%$ | $57.4 \%$ |  |  |
| Time \& Materials | $46.8 \%$ | $45.8 \%$ | $47.3 \%$ | $46.3 \%$ | $46.3 \%$ | $45.4 \%$ | $43.0 \%$ | $42.6 \%$ |  |  |
| Clients |  |  |  |  |  |  |  |  |  |  |

Financial Details
Balance Sheet
Fig in Rs cr

| Y/E March | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E | FY21E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Share Capital | 44 | 44 | 45 | 45 | 45 | 45 | 45 | 45 |
| Reserves | 902 | 1,113 | 1,203 | 1,421 | 1,624 | 1,897 | 2,170 | 2,528 |
| Networth | 946 | 1,157 | 1,265 | 1,470 | 1,669 | 1,942 | 2,215 | 2,573 |
| Debt | 75 | 1 | 1 | 1 | 6 | 102 | 102 | 102 |
| Other Non Current Liab | 35 | 41 | 49 | 74 | 78 | 78 | 77 | 77 |
| Total Capital Employed | 1,078 | 1,298 | 1,466 | 1,683 | 1,766 | 2,294 | 2,567 | 2,925 |
| Net Fixed Assets (incl CWIP) | 424 | 549 | 119 | 134 | 175 | 359 | 263 | 367 |
| Non Current Investments | 1 | 1 | 26 | 96 | 144 | 70 | 70 | 70 |
| Other Non Cur Asst | 60 | 61 | 337 | 399 | 513 | 723 | 731 | 731 |
| Non Current Assets | 61 | 62 | 364 | 495 | 658 | 793 | 801 | 801 |
| Inventory | 129 | 123 | 126 | 113 | 106 | 98 | 108 | 120 |
| Debtors | 358 | 454 | 540 | 533 | 642 | 876 | 930 | 930 |
| Cash \& Bank | 146 | 197 | 275 | 327 | 204 | 317 | 397 | 484 |
| Other Curr Assets | 139 | 170 | 90 | 79 | 71 | 328 | 361 | 400 |
| Current investments | 148 | 93 | 108 | 147 | 130 | 45 | 274 | 442 |
| bank balance | - | - | 2 | 2 | 3 | 9 | 9 | 9 |
| unbilled revenue | - | - | 235 | 255 | 307 | 264 | 264 | 264 |
| other financial asset | - | - | 11 | 18 | - | - | - | - |
| Short-term loans and advances | 82 | 87 | - | - | - | - | - | - |
| Curr Assets | 1,001 | 1,124 | 1,386 | 1,473 | 1,463 | 1,938 | 2,344 | 2,651 |
| Creditors | 151 | 130 | 166 | 177 | 184 | 301 | 331 | 368 |
| other financial liabilities | - | - | 101 | 80 | 162 | 254 | 254 | 254 |
| Other Curr Liab | 252 | 257 | 306 | 136 | 162 | 184 | 241 | 255 |
| Curr Liabilities | 408 | 437 | 403 | 420 | 530 | 795 | 840 | 894 |
| Net Curr Assets | 593 | 687 | 983 | 1,053 | 933 | 1,143 | 1,504 | 1,757 |
| Total Assets | 1,486 | 1,735 | 1,869 | 2,103 | 2,296 | 3,089 | 3,407 | 3,819 |

Income Statement
Fig in Rs cr

| Y/E March | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E | FY21E |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Revenue from Operation | $\mathbf{2 3 3 5 . 0 1 2}$ | $\mathbf{2 6 5 5 . 7 8 2}$ | $\mathbf{2 9 9 7 . 2 6 9}$ | $\mathbf{3 0 5 5 . 5 9}$ | $\mathbf{3 1 0 7 . 7}$ | $\mathbf{3 9 6 6 . 3 3}$ | $\mathbf{4 3 6 8 . 4 5}$ | $\mathbf{4 8 4 4 . 2 4 6}$ |
| Change (\%) | $10 \%$ | $14 \%$ | $13 \%$ | $2 \%$ | $2 \%$ | $28 \%$ | $10 \%$ | $11 \%$ |
| EBITDA | $\mathbf{3 5 8}$ | $\mathbf{3 9 2}$ | $\mathbf{4 8 4}$ | $\mathbf{3 8 2}$ | $\mathbf{3 6 5}$ | $\mathbf{4 7 9}$ | $\mathbf{6 0 4}$ | $\mathbf{6 8 0}$ |
| Change (\%) | $19 \%$ | $9 \%$ | $24 \%$ | $-21 \%$ | $-4 \%$ | $31 \%$ | $26 \%$ | $13 \%$ |
| Margin (\%) | $15 \%$ | $15 \%$ | $16 \%$ | $12 \%$ | $12 \%$ | $12 \%$ | $14 \%$ | $14 \%$ |
| Depr \& Amor. | 38 | 42 | 65 | 49 | 65 | 89 | 148 | 133 |
| EBIT | $\mathbf{3 2 0}$ | $\mathbf{3 5 0}$ | $\mathbf{4 1 9}$ | $\mathbf{3 3 3}$ | $\mathbf{3 0 0}$ | $\mathbf{3 9 0}$ | $\mathbf{4 5 6}$ | $\mathbf{5 4 8}$ |
| Int. \& other fin. Cost | 10 | 11 | 11 | 9 | 23 | 37 | 59 | 56 |
| Other Income | 30 | 27 | 8 | 24 | 74 | 93 | 72 | 97 |
| EBT | $\mathbf{3 4 0}$ | $\mathbf{3 6 6}$ | $\mathbf{4 1 7}$ | $\mathbf{3 4 9}$ | $\mathbf{3 5 2}$ | $\mathbf{4 4 5}$ | $\mathbf{4 6 9}$ | $\mathbf{5 8 9}$ |
| Exp Item | - | - | - | - | - | - | - | - |
| Tax | 102 | 101 | 125 | 110 | 105 | 127 | 134 | 168 |
| Minority Int \& P/L share of Ass. | - | - | - | - | - | - | - | - |
| Reported PAT | $\mathbf{2 3 8}$ | $\mathbf{2 6 5}$ | $\mathbf{2 9 2}$ | $\mathbf{2 3 8}$ | $\mathbf{2 4 6}$ | $\mathbf{3 1 9}$ | $\mathbf{3 3 5}$ | $\mathbf{4 2 1}$ |
| Adjusted PAT | $\mathbf{2 3 8}$ | $\mathbf{2 6 5}$ | $\mathbf{2 9 2}$ | $\mathbf{2 3 8}$ | $\mathbf{2 4 6}$ | $\mathbf{3 1 9}$ | $\mathbf{3 3 5}$ | $\mathbf{4 2 1}$ |
| Change (\%) | $36 \%$ | $11 \%$ | $10 \%$ | $-18 \%$ | $3 \%$ | $29 \%$ | $5 \%$ | $25 \%$ |
| Margin(\%) | $10 \%$ | $10 \%$ | $10 \%$ | $8 \%$ | $8 \%$ | $8 \%$ | $8 \%$ | $9 \%$ |

## ZENSARTECH

Financial Details
Key Ratios

| Y/E March | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E | FY21E |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| ROE | $28 \%$ | $25 \%$ | $24 \%$ | $17 \%$ | $16 \%$ | $18 \%$ | $16 \%$ | $18 \%$ |
| ROCE | $32 \%$ | $29 \%$ | $30 \%$ | $21 \%$ | $17 \%$ | $19 \%$ | $19 \%$ | $20 \%$ |
| Asset Turnover | 6 | 5 | 25 | 23 | 18 | 11 | 17 | 13 |
| Current Ratio | 2 | 3 | 3.4 | 3.5 | 2.8 | 2.4 | 2.8 | 3.0 |
| Debtor Days | 56 | 62 | 94 | 94 | 111 | 105 | 105 | 105 |
| Book Value Per Share | 43 | 52 | 56 | 65 | 74 | 86 | 98 | 114 |
| Payable Days | 24 | 18 | 20 | 21 | 22 | 28 | 28 | 28 |
| Earnings Per Share | 11 | 12 | 13 | 11 | 11 | 14 | 15 | 19 |
| P/E | 7 | 11 | 14 | 17 | 16 | 16 | 14 | 11 |
| Price / Book Value | 2 | 2 | 3 | 3 | 2 | 3 | 2 | 2 |
| EV/EBITDA | 4 | 7 | 8 | 10 | 11 | 11 | 8 | 7 |
| EV/Sales | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |

Cash Flow Statement
Fig in Rs cr

| Y/E March | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E | FY21E |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| PBT | 340 | 366 | 417 | 349 | 352 | 445 | 469 | 589 |
| (inc)/Dec in Working Capital | -52 | 38 | -141 | -28 | -138 | -262 | 0 | 0 |
| Non Cash Op Exp | 388 | 381 | 500 | 438 | 456 | 577 | 0 | 0 |
| Int Paid (+) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Tax Paid | -105 | -99 | -105 | -102 | -104 | -139 | -134 | -168 |
| others | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CF from Op. Activities | $\mathbf{2 3 1}$ | $\mathbf{3 2 1}$ | $\mathbf{2 5 5}$ | $\mathbf{3 0 7}$ | $\mathbf{2 0 6}$ | $\mathbf{1 5 6}$ | $\mathbf{4 2 4}$ | $\mathbf{5 5 6}$ |
| (inc)/Dec in FA \& CWIP | -33 | -37 | -43 | -35 | -52 | -52 | -52 | -238 |
| Free Cashflow | 198 | 283 | 212 | 272 | 153 | 104 | 372 | 318 |
| (Pur)/Sale of Inv | -105 | 58 | -5 | -25 | -10 | 161 | -228 | -168 |
| others | 9 | -203 | 7 | -129 | -94 | -328 | 0 | 0 |
| CF from Inv. Activities | $\mathbf{- 1 2 8}$ | $\mathbf{- 1 8 2}$ | $-\mathbf{4 1}$ | $\mathbf{- 1 8 9}$ | $\mathbf{- 1 5 7}$ | $\mathbf{- 2 4 1}$ | $\mathbf{- 2 8 1}$ | $\mathbf{- 4 0 6}$ |
| inc/(dec) in NW | 2 | 6 | 4 | 5 | 3 | 0 | 0 | 0 |
| inc/(dec) in Debt | -52 | -27 | -26 | -20 | 44 | 230 | 0 | 0 |
| Int. Paid | $\mathbf{- 1 2}$ | -12 | -11 | -9 | -10 | -13 | 0 | 0 |
| Div Paid (inc tax) | $\mathbf{- 4 1}$ | $\mathbf{- 5 4}$ | -97 | -26 | -63 | -63 | -63 | -63 |
| others | $\mathbf{4}$ | $\mathbf{0}$ | $\mathbf{0}$ | $\mathbf{0}$ | $\mathbf{0}$ | $\mathbf{1}$ | $\mathbf{0}$ | $\mathbf{0}$ |
| CF from Fin. Activities | $\mathbf{- 9 9}$ | $\mathbf{- 8 7}$ | $\mathbf{- 1 2 9}$ | $\mathbf{- 5 0}$ | $\mathbf{- 2 0 4}$ | $\mathbf{2 0 1}$ | $\mathbf{- 6 3}$ | $\mathbf{- 6 3}$ |
| Inc(Dec) in Cash | $\mathbf{4}$ | $\mathbf{5 1}$ | $\mathbf{8 5}$ | $\mathbf{6 8}$ | $\mathbf{- 1 5 5}$ | $\mathbf{1 1 6}$ | $\mathbf{8 1}$ | $\mathbf{8 7}$ |
| Add: Opening Balance | $\mathbf{1 4 1}$ | 145 | 190 | $\mathbf{2 5 9}$ | $\mathbf{1 5}$ | $\mathbf{1 8 3}$ | $\mathbf{3 1 7}$ | $\mathbf{3 9 7}$ |
| Closing Balance | $\mathbf{1 4 5}$ | $\mathbf{1 9 6}$ | $\mathbf{2 7 5}$ | $\mathbf{3 2 7}$ | $\mathbf{1 8 6}$ | $\mathbf{3 1 4}$ | $\mathbf{3 9 7}$ | $\mathbf{4 8 4}$ |

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Analyst's ownership of the stocks mentioned in the Report NIL

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