Tata Consultancy Services

India Equity Analytics 17-Apr-20 Result Update



Industry TECHNOLOGY
Bloomberg TCS IN
BSE CODE 532540

Major revenue contraction expected in 1QFY21E

RATING NEUTRAL CMP 1715 Price Target 1927 Potential Upside 12%

| Rating Change | — |
|-----------------|----------|
| Estimate Change | ← |
| Target Change | ← |

| Stock Info | |
|-------------------------|-----------|
| 52wk Range H/L | 2296/1504 |
| Mkt Capital (Rs Cr) | 643759 |
| Free float (%) | 26% |
| Avg. Vol 1M (000) | 222 |
| No. of Shares (Crs) | 375 |
| Promoters Pledged (Crs) | 0 |
| | |

| FINANCIAL | FY18 | FY19 | FY20 |
|-----------|---------|---------|---------|
| Net Sales | 123,104 | 146,463 | 156,949 |
| EBITDA | 32,516 | 39,506 | 42,109 |
| EBIT | 30,502 | 37,450 | 38,580 |
| PAT | 25,880 | 31,562 | 32,447 |
| EPS (Rs) | 67.6 | 84.1 | 86.4 |
| EPS | 1% | 24% | 3% |
| ROE (%) | 30% | 36% | 34% |
| ROCE (%) | 34% | 41% | 39% |
| BV | 222 | 238 | 268 |
| P/B (X) | 6 | 8 | 6 |
| P/E (x) | 21 | 24 | 20 |

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4QFY20 Result update

- ☐ TCS reported a mixed set of numbers in its 4QFY20 result .Revenue came at USD 5444 million, a de-growth of 2.5%QoQ(way below our expectation). In constant currency terms, revenue grew by 3%YoY in 4Q mainly impacted by supply side challenges caused due to Covid 19..
- □ EBIT during the quarter came at Rs 10025 crore, a growth of 5.1%YoY.Ebit margin for quarter was at 25.1%, surpassing our estimates of 24.7%.The company managed to report a flat margins despite lower revenue growth and lower utilization.
- □ PAT for the quarter came at Rs 8093(in line with our estimates of 8107), a degrowth of 0.7%YoY primarily impacted by lower other income and higher fiancé cost.
- □ In 4Q the company saw a strong client addition across all bands.5 more client were added in 100mn dollar + band;6 more in 50mn dollar + band;25 in the 20 mn dollar + band;20 clients added in 10 mn+ dollar band and 33 clients added in 5 mn + dollar band.
- ☐ For the full year FY20, annual revenue in dollar terms crossed USD22 billion, up by 5.3 %YoY while operating margin contracted to 24.58 % against 25.57 % in FY19. PAT for the year came Rs 32,340 crore, up by 2.9%YoY.

BFSI impacted by delays, Life science and communication still in better state

Most of the verticals reported a single digit YoY in 4Q barring life science which outperformed and grew 16.2%YoY CC, Followed by Media and communication which grew 9.3%YoY CC in 4Q. Manufacturing grew 7.1%YoY in this quarter while technology services grew 3.5%Yoy CC. Retail grew 4.2%YoY CC despite a sharp hit in travel, transport and hospitality sub vertical while BFSI remained weak and declined 1.3%YoY CC due to supply side impact arising out of delays and inability to activate remote access for the offshore teams .

Uncertainty remain in demand environment, peak impact expected in 1QFY21E

Despite having the highest TCV and deal wins of USD 8.9 million signed during the quarter, The pandemic has created unprecedented uncertainty in global economy. The company is seeing halt in all major accounts and recovery in near term is difficult to predict.

The company expects a lot of uncertainties in the near term and the peak impact in 1Q . The impact is expected to be as severe as peak negative impact caused in 2008 in Global financial crisis (GFC) The company expects 80% impact in 1Q will come from demand side impact.

View and valuation

Despite being the leader in the Global IT space , TCS 4Q revenue decline was way beyond our expectation and was clearly showing severe instability across the global economy . However it did managed to hold up margins at 25.1% level despite lower revenue and lower utilization . Even the deal wins remained healthy for the company despite challenging environment (USD8.9 million won in 4Q). Going forward , we expect the uncertainty in demand environment to impact most of IT companies thus resulting in near term challenges . Even management expects the impact to be similar like the Global financial crisis . However post Covid when the demand sees some stability , we expect TCS to be better placed than most of companies as the company holds robust business structure and leadership team which will help it to bounce back.

Post result, seeing the current crisis and its severe impacted expected in near term on TCS revenue, we largely maintain our Neutral stance on the stock with target price of Rs1927.Neutral

Key Risks to our rating and target

- ☐ Slow down in TCV wins
- ☐ Slower than expected turnaround in BFSI vertical.

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4QFY20 Results Mixed quarter

| | | | | | | | | | | Fig in Rs cr |
|----------------|--------|--------|--------|--------|--------|--------|-------|--------|--------|--------------|
| Financials | 4QFY19 | 1QFY20 | 2QFY20 | 3QFY20 | 4QFY20 | YoY % | QoQ% | FY19 | FY20 | YoY % |
| Net Sales | 38,010 | 38,172 | 38,977 | 39,854 | 39,946 | 5.1% | 0.2% | 146463 | 156949 | 7.2% |
| Other Income | 1,193 | 1,675 | 1,361 | 818 | 738 | -38.1% | -9.8% | 4,311 | 4,592 | 6.5% |
| Employee Exp | 20,179 | 20,809 | 21,470 | 21,622 | 22,051 | 9.3% | 2.0% | 78,246 | 85,952 | 9.8% |
| Other Expenses | 7,757 | 7,326 | 7,282 | 7,361 | 6,919 | -10.8% | -6.0% | 26,441 | 26,983 | 2.0% |
| EBITDA | 10,074 | 10,037 | 10,225 | 10,871 | 10,976 | 9.0% | 1.0% | 39506 | 42109 | 6.6% |
| Deprication | 537 | 817 | 864 | 897 | 951 | 77.1% | 6.0% | 2,056 | 3,529 | 71.6% |
| EBIT | 9,537 | 9,220 | 9,361 | 9,974 | 10,025 | 5.1% | 0.5% | 37,450 | 38,580 | 3.0% |
| Interest | 28 | 257 | 193 | 223 | 251 | 796.4% | 12.6% | 198 | 924 | 366.7% |
| PBT | 10,702 | 10,638 | 10,529 | 10,569 | 10,512 | -1.8% | -0.5% | 41,563 | 42,248 | 1.6% |
| Tax | 2,550 | 2,485 | 2,471 | 2,426 | 2,419 | -5.1% | -0.3% | 10,001 | 9,801 | -2.0% |
| PAT | 8,152 | 8,153 | 8,058 | 8,143 | 8,093 | -0.7% | -0.6% | 31,562 | 32,447 | 2.8% |

Concall Highlights

Update on WFH

 Close to 90% of TCS employees are now enabled to work from home. Cloud based monitoring system is tracking progress of all the engagements and covering more than 23000 projects for the organization on a real time basis and ensuring customers continue to experience quality work.

> 4QFY20 performance

- Even though the actual disruption took place in the last two weeks of the quarter, the pandemic completely reversed the positive momentum that the company was looking for in building up in verticals in 1Q.
- 4Q revenue grew 3%YoY basis in cc terms .For full year company crossed USD22 billion marks.
- In 4Q the impact of the current crisis came 2/3 rd. from the supply side and 1/3 rd. from the demand side.

Margin in 4Q and FY20

- The margins during the quarter were impacted by lower growth and also by lower utilization in projects where customer approvals for WFH were not received or were delayed .Currency support mitigated these headwinds, thus resulting in an operating margin remaining flat at 25.1%.
- For the full year the operating margin came at 24.6%.
- .The LTM Attrition for IT services in FY20 was 12.1%
- Fixed price project has not seen either any SLA slippage or scheduled slippage.

Order book

- In terms of order booking, The Company has the highest TCV and deal wins signed during the quarter.
- The total contract value signed in 4Q was USD 8.9billion and BFSI stood about USD4.4 billion.
- The company feels it early days to comment on the ramp up of deals however it feels a better impact of it will clearly be understood or realized in 1Q. The company has expected and factored impact from slow deal ramp ups in the model.

> Client metrics

In 4Q the company saw a strong client addition across all bands.5 more client added in 100mn dollar + band;6 more in 50mn dollar + band ;25 in the 20 mn dollar + band ;20 clients added in 10 mn+ dollar band and 33 clients added in 5 mn + dollar band.

Strategy

- In order to scope up with the crisis, the company is modelling across 4 dimensions; 1) operational which took longer time and now ensuring work on delivery quality 2)interaction and information getting from customers; 3)talent model and continued investment in reskilling has prepared the employee base on fungibility and rapid shift; 4)financial model.
- Post covid impact ,The company sees the biggest shift in technologies will be in areas like collaboration tools more on digital technologies , acceleration in migration to cloud will be faster and scope in intelligence and analytics .

Demand environments and other trends

- The pandemic has created unprecedented uncertainty in already unstable global economy
- All major accounts are put to halt and the company sees difficulty in predicting the recovery.
- The company feels the organization and individuals have to prepare them for prolonged periods of uncertainty and new normal.

Outlook

- Looking ahead, the company expects a lot of uncertainties in the near term. Supply side challenges continued in the first 10 days of 1QFY21E.
- The company has indicated the peak negative impact of current crisis in 1Q can be comparable
 to peak negative impact of Global financial crisis (GFC) occurred in 2008. The ballpark impact
 will be like GFC (plus minus few% points).
- The company expects 80% impact in 1Q will come from demand side impact.
- The company is modelling so to get back by 4QFY20 to same level revenue and profitability that it is currently at (in absolute numbers). The modelling considers gain of market share, a combination of acceleration on current order book and ability to work on different digital transformation project will support the company to bounce back by 4Q.
- On margin, the company has completely paused the new hiring,, however will owner the existing offers. No further lateral hiring until any visibility. The company is not planning to go for any retrenchment or involuntary separation due to the current crisis.

Revenues by Business Segments

| BFSI remained weak , Lifescience outperformed in 4Q | | | | | | | | | | | |
|---|--------|--------|--------|--------|--------|--------|--------|-------|----------------|--|--|
| Verticals (USD Mn) | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2QFY20 | 3QFY20 | 4QFY20 | YOY% | YoY% сс | | |
| BFSI | 1,627 | 1,617 | 1,668 | 1,689 | 1,710 | 1,698 | 1,617 | -3.0% | -1.3% | | |
| Retail and consumers | 803 | 814 | 815 | 823 | 817 | 849 | 838 | 2.9% | 4.2% | | |
| Comm,Media&technology | 355 | 362 | 367 | 378 | 386 | 391 | 392 | 6.8% | 9.3% | | |
| Manufacturing | 511 | 515 | 518 | 538 | 541 | 559 | 550 | 6.1% | 7.0% | | |
| Life sciences | 391 | 399 | 416 | 433 | 447 | 464 | 479 | 15.3% | 16.2% | | |
| Technology &Services | 464 | 457 | 464 | 483 | 480 | 469 | 474 | 2.0% | 3.5% | | |
| Regional market | 1,064 | 1,087 | 1,150 | 1,141 | 1,137 | 1,156 | 1,094 | -4.8% | -0.7% | | |

Revenues by Client Geography

Continental Europe remained solid while US growth decelerated

| Geography(USD Mn) | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2QFY20 | 3QFY20 | 4QFY20 | YOY% | ҮоҮ% сс |
|-------------------|--------|--------|--------|--------|--------|--------|--------|----------------|---------|
| North America | 2,707 | 2,688 | 2,736 | 2,775 | 2,792 | 2,799 | 2,738 | 0.1% | 0.2% |
| Latin america | 115 | 105 | 108 | 99 | 105 | 106 | 98 | -9 .2 % | 3.9% |
| UK | 730 | 814 | 858 | 867 | 861 | 888 | 871 | 1.5% | 5.4% |
| Continetal Europe | 699 | 740 | 761 | 784 | 805 | 832 | 827 | 8.7% | 11.9% |
| India | 329 | 299 | 313 | 329 | 314 | 318 | 299 | -4.3% | -1.9% |
| Asia Pacific | 511 | 494 | 513 | 516 | 519 | 519 | 506 | -1.3% | 3.5% |
| MEA | 125 | 110 | 108 | 115 | 121 | 123 | 103 | -4.2% | 1.3% |

Exhibit: Revenue trend

Current crisis caused due to Covid impacted the overall 4Q revenue growth .



Exhibit: Margin Trend

Margins improved due to better execution, FY20 Margin remained below aspirational range of 26% to 28%.

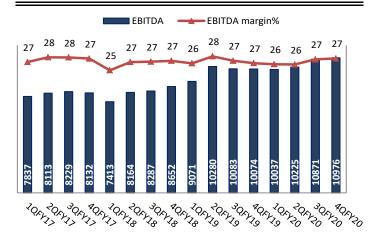


Exhibit: PAT and PAT margin

Lower revenue led to weak pat margin .

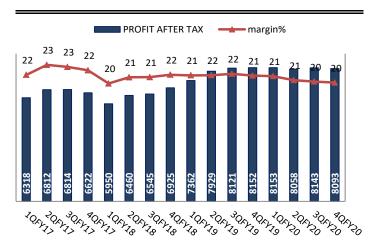


Exhibit: Deal wins

Traction continued in TCV wins

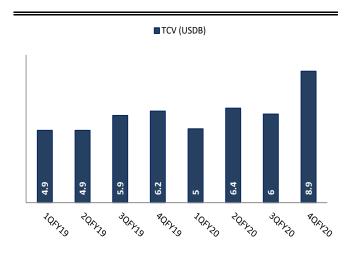
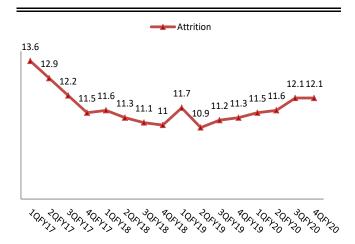


Exhibit: Attrition Trend

Attrition lowest among peers.



Operational Details

| Geography % | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2QFY20 | 3QFY20 | 4QFY20 |
|----------------------------|--------|--------|--------|--------|--------|--------|--------|--------|
| North America | 51 | 51.9 | 51.2 | 50.7 | 50.6 | 50.6 | 50.1 | 50.3 |
| Latin America | 1.9 | 2.2 | 2 | 2 | 1.8 | 1.9 | 1.9 | 1.8 |
| UK | 15.5 | 14 | 15.5 | 15.9 | 15.8 | 15.6 | 15.9 | 16 |
| Continental Europe | 14 | 13.4 | 14.1 | 14.1 | 14.3 | 14.6 | 14.9 | 15.2 |
| India | 5.8 | 6.3 | 5.7 | 5.8 | 6 | 5.7 | 5.7 | 5.5 |
| Asia Pacific | 9.6 | 9.8 | 9.4 | 9.5 | 9.4 | 9.4 | 9.3 | 9.3 |
| MEA | 2.2 | 2.4 | 2.1 | 2 | 2.1 | 2.2 | 2.2 | 1.9 |
| Clients Contribution | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2QFY20 | 3QFY20 | 4QFY20 |
| US\$ 1m+ Clients | 978 | 989 | 996 | 1008 | 1014 | 1032 | 1053 | 1072 |
| US\$ 5m+ Clients | 508 | 513 | 519 | 532 | 551 | 554 | 557 | 565 |
| US\$ 10m+ Clients | 355 | 365 | 370 | 371 | 384 | 398 | 395 | 391 |
| US\$ 20m+ Clients | 206 | 213 | 211 | 215 | 219 | 225 | 232 | 240 |
| US\$ 50m+ Clients | 97 | 98 | 99 | 99 | 100 | 101 | 102 | 105 |
| US\$ 100m+ Clients | 40 | 44 | 45 | 44 | 44 | 47 | 47 | 49 |
| IP Revenue (%) | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2QFY20 | 3QFY20 | 4QFY20 |
| BFSI | 31.1 | 31.2 | 30.8 | 30.9 | 30.8 | 31 | 30.4 | 29.7 |
| Retail & CPG | 15.4 | 15.4 | 15.5 | 15.1 | 15 | 14.8 | 15.2 | 15.4 |
| Communication & Media | 7.1 | 6.8 | 6.9 | 6.8 | 6.9 | 7 | 7 | 7.2 |
| Manufacturing | 10.2 | 9.8 | 9.8 | 9.6 | 9.8 | 9.8 | 10 | 10.1 |
| Life Sciences & Healthcare | 7.3 | 7.5 | 7.6 | 7.7 | 7.9 | 8.1 | 8.3 | 8.8 |
| Technology & Services | 9 | 8.9 | 8.7 | 8.6 | 8.8 | 8.7 | 8.4 | 8.7 |
| Regional Markets & Others | 19.9 | 20.4 | 20.7 | 21.3 | 20.8 | 20.6 | 20.7 | 20.1 |
| Total Employee Base | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2QFY20 | 3QFY20 | 4QFY20 |
| Total Employee | 400875 | 411102 | 417929 | 424285 | 436641 | 450738 | 446675 | 448464 |
| Gross Employee | N/A |
| Net Additions | 5877 | 10227 | 6827 | 6356 | 12356 | 14097 | -4063 | 1789 |
| Attrition | 1QFY19 | 2QFY19 | 3QFY19 | 4QFY19 | 1QFY20 | 2QFY20 | 3QFY20 | 4QFY20 |
| Attrition | 11.7 | 10.9 | 11.2 | 11.3 | 11.5 | 11.6 | 12.2 | 12.1 |
| Currency | 10FV10 | 2QFY19 | 30FV10 | 4QFY19 | 10FY20 | 20EV20 | 3QFY20 | 40EV20 |
| USD | 67.83 | 70.67 | 71.12 | 70.43 | 69.6 | 70.65 | 71.35 | 73.38 |
| | | 92.29 | 90.84 | 92.37 | 88.77 | 86.3 | 92.91 | 92.66 |
| GBP | 90.95 | | | | | | | |

Financial Details

| Balance Sheet | | | | | | | | Fig in Rs cr |
|-------------------------------|----------|----------|----------|-------|--------|--------|----------|--------------|
| Y/E March | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E |
| Share Capital | 295.72 | 195.87 | 195.87 | 197 | 197 | 191 | 375.2856 | 375.2856 |
| Reserves | 38350.01 | 48998.89 | 50438.89 | 70875 | 86017 | 84937 | 89071 | 100148.2 |
| Networth | 38645.73 | 49194.76 | 50634.76 | 71072 | 86214 | 85128 | 89446.29 | 100523.5 |
| Debt | 211 | 254.35 | 299.83 | 196 | 271 | 235 | 44 | 44 |
| Minority interest | 695.31 | 707.99 | 1127.76 | 355 | 366 | 402 | 453 | 453 |
| Other Non Current Liab | 1031 | 1437 | 1466 | 2017 | 2089 | 2884 | 2916 | 2916 |
| Total Capital Employed | 40583.18 | 51594.56 | 53528.2 | 73640 | 88940 | 88649 | 92859.58 | 103936.7 |
| Net Fixed Assets (incl CWIP) | 8141.87 | 10444.03 | 12311.32 | 11775 | 11645 | 11506 | 11553 | 11347.66 |
| Non Current Investments | 968.3 | 2275.27 | 169.18 | 343 | 344 | 301 | 239.58 | 239.58 |
| Non Current Assets | 11659.24 | 11520.79 | 12367.38 | 13765 | 10737 | 13265 | 11020 | 11020 |
| unbilled revenue | 3141.03 | 4005.61 | 3827.08 | 3992 | 5351 | 6686 | 5157 | 5526.215 |
| Inventory | 21.15 | 15.21 | 16.07 | 16 | 21 | 26 | 10 | 10.71595 |
| Debtors | 14095.58 | 18230.4 | 20437.94 | 24073 | 22684 | 24943 | 27346 | 29303.83 |
| Cash & Bank | 6769.16 | 14441.84 | 18556.04 | 6295 | 3597 | 4883 | 7224 | 5983.249 |
| Current investments | 929.04 | 1158.47 | 1492.6 | 22479 | 41636 | 35707 | 29091 | 39537 |
| Short-term loans and advances | 5643.26 | 4310.8 | 4146.45 | 2743 | 2909 | 3205 | 8029 | 8029 |
| Other Curr Assets | 799.24 | 735.36 | 336.82 | 3615 | 4328 | 5774 | 15274 | 15705.57 |
| Current Assets | 31398.46 | 42897.69 | 48813 | 63213 | 80526 | 81224 | 92131 | 104095.6 |
| Creditors | 4269.71 | 5536.02 | 8830.93 | 7541 | 6279 | 5094 | 6,292 | 6,742 |
| Provisons | 4233.46 | 6385.96 | 7655.16 | 115 | 66 | 240 | 239 | 239 |
| Other Curr Liab | 3081.52 | 3621.24 | 3646.59 | 7800 | 7967 | 12313 | 15553 | 15784.61 |
| Curr Liabilities | 11584.69 | 15543.22 | 20132.68 | 15456 | 14312 | 17647 | 22084 | 22766.08 |
| Net Current Assets | 19813.77 | 27354.47 | 28680.32 | 47757 | 66214 | 63577 | 70047 | 81329.5 |
| Total Assets | 52167.87 | 67137.78 | 73660.88 | 89096 | 103252 | 106296 | 114943.6 | 126702.8 |

| Income Statement | | | | | | | | Fig in Rs cr |
|----------------------------------|----------|----------|----------|----------|--------|--------|--------|--------------|
| Y/E March | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E |
| Revenue from Operation | 62989.48 | 81809.36 | 94648.41 | 108646.2 | 117966 | 123104 | 146463 | 156949 |
| Change (%) | 29% | 30% | 16% | 15% | 9% | 4% | 19% | 7% |
| EBITDA | 18,040 | 25,153 | 24,482 | 30,590 | 32,311 | 32,516 | 39,506 | 42,109 |
| Change (%) | 25% | 39% | -3% | 25% | 6% | 1% | 21% | 7% |
| Margin (%) | 29% | 31% | 26% | 28% | 27% | 26% | 27% | 27% |
| Depr & Amor. | 1,080 | 1,349 | 1,799 | 1,948 | 1,987 | 2,014 | 2,056 | 3,529 |
| EBIT | 16,960 | 23,804 | 22,683 | 28,642 | 30,324 | 30,502 | 37,450 | 38,580 |
| Int. & other fin. Cost | 48 | 39 | 104 | 20 | 32 | 52 | 198 | 924 |
| Other Income | 1,178 | 1,637 | 3,230 | 3,054 | 4,221 | 3,642 | 4,311 | 4,592 |
| EBT | 18,090 | 25,402 | 25,809 | 31,676 | 34,513 | 34,092 | 41,563 | 42,248 |
| Exp Item | - | - | (490) | - | - | - | - | - |
| Tax | 4,014 | 6,070 | 6,239 | 7,301 | 8,156 | 8,212 | 10,001 | 9,801 |
| Minority Int & P/L share of Ass. | (158) | (168) | (208) | 83 | - | - | - | - |
| Reported PAT | 13,917 | 19,164 | 19,852 | 24,292 | 26,357 | 25,880 | 31,562 | 32,447 |
| Adjusted PAT | 13,917 | 19,164 | 19,852 | 24,292 | 26,357 | 25,880 | 31,562 | 32,447 |
| Change (%) | 34% | 38% | 4% | 22% | 9% | -2% | 22% | 3% |
| Margin(%) | 22% | 23% | 21% | 22% | 22% | 21% | 22% | 21% |

Financial Details

Key Ratios

| Y/E March | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E |
|----------------------|------|------|------|------|------|------|------|-------|
| ROE | 41% | 44% | 40% | 40% | 34% | 30% | 36% | 34% |
| ROCE | 47% | 52% | 43% | 45% | 37% | 34% | 41% | 39% |
| Asset Turnover | 9 | 9 | 8 | 9 | 10 | 11 | 13 | 14 |
| Current Ratio | 3 | 3 | 2.4 | 4.1 | 5.6 | 4.6 | 4.2 | 4.6 |
| Debtor Days | 82 | 81 | 79 | 81 | 70 | 74 | 68 | 68 |
| Book Value Per Share | 102 | 130 | 134 | 180 | 219 | 222 | 238 | 268 |
| Payable Days | 25 | 25 | 34 | 25 | 19 | 15 | 16 | 16 |
| Earnings Per Share | 36 | 49 | 51 | 62 | 67 | 68 | 84 | 86 |
| P/E | 22 | 22 | 25 | 20 | 18 | 21 | 24 | 20 |
| Price / Book Value | 8 | 8 | 9 | 7 | 6 | 6 | 8 | 6 |
| EV/EBITDA | 17 | 16 | 20 | 16 | 15 | 17 | 19 | 15 |
| EV/Sales | 5 | 5 | 5 | 5 | 4 | 4 | 5 | 4 |

| Cash Flow Statement | Fig in Rs cr |
|---------------------|--------------|
|---------------------|--------------|

| Y/E March | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20E |
|------------------------------|----------|----------|----------|----------|----------|--------|--------|----------|
| PBT | 18089.7 | 25401.9 | 26298.5 | 31675.9 | 26357 | 25880 | 31562 | 42248 |
| (inc)/Dec in Working Capital | -1766.54 | -3450.79 | 747.22 | -4823.58 | -631 | -209 | -2169 | -2077.25 |
| Non Cash Op Exp | 113.58 | -156.03 | -195.17 | -167.97 | 7443 | 7005 | 9158 | 3529 |
| Int Paid (+) | | | | | | | | |
| Tax Paid | -4821.81 | -7043.63 | -7481.76 | -7568.88 | -7946 | -7609 | -9958 | -9801 |
| others | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CF from Op. Activities | 11615 | 14751.4 | 19368.8 | 19115.4 | 25223 | 25067 | 28593 | 33898.7 |
| (inc)/Dec in FA & CWIP | -3126.15 | -2949.2 | -2046.52 | -1990 | -1862 | -2053 | -2053 | -3323.66 |
| Free Cashflow | 8488.81 | 11802.2 | 17322.3 | 17125.4 | 23361 | 23014 | 26540 | 30575.1 |
| (Pur)/Sale of Inv | 0 | 0 | 0 | 0 | ######## | -97473 | -96751 | -10446 |
| others | -3447.82 | -6540.93 | 1247.88 | -3162.15 | 106681 | 102221 | 100351 | 0 |
| CF from Inv. Activities | -6085.66 | -9667.08 | -1701.32 | -5208.67 | -16732 | 2886 | 1596 | -13769.7 |
| inc/(dec) in NW | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| inc/(dec) in Debt | 81.96 | 8.44 | 43.41 | -72.6 | 87 | -43 | -181 | 0 |
| Int. Paid | -47.95 | -38.06 | -104.98 | -20.16 | -20 | -40 | -186 | 0 |
| Div Paid (inc tax) | -5703.16 | -5480.07 | -17020.5 | -9479.19 | -10947 | -10726 | -11424 | -21369.8 |
| others | -60.33 | -163.55 | -85.58 | -44.17 | -146 | 0 | 0 | 0 |
| CF from Fin. Activities | -5729.48 | -5673.24 | -17167.6 | -9616.12 | -11026 | -10809 | -11791 | -21369.8 |
| Inc(Dec) in Cash | -200 | -589 | 500 | 4291 | -2535 | 1068 | 2292 | -1240.75 |
| Add: Opening Balance | 2041.54 | 2056.77 | 1362.04 | 2001.41 | 6132 | 3815 | 4883 | 7224 |
| Closing Balance | 1841 | 1468 | 1862 | 6292 | 3597 | 4883 | 7224 | 5983.25 |

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| | Analyst's ownership of the stocks mentioned in the Report | NIL |
| - I | | |

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